



**Executive Board of the
United Nations Development
Programme and of the
United Nations Population Fund**

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Organizational matters

**Report of the second regular session 2009
(8 to 11 September 2009, New York)**

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I. Organizational matters

1. The second regular session, 2009, of the Executive Board of UNDP and UNFPA was held at the United Nations Headquarters, New York, from 8 to 11 September. The Board approved the agenda and work plan for its second regular session (DP/2009/L.3) and the report of the annual session 2009 of the Executive Board (DP/2009/26).

2. The Executive Board was presented with two alternative dates for its first regular session, 2010. Subsequent to the second regular session, 2009, the Executive Board agreed to the following schedule of sessions in 2010:

Election of the Bureau for 2010:	11 January 2010
First regular session 2010:	19 to 22 January 2010
Joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP:	15 and 18 January 2010
Annual session 2010:	21 June to 2 July 2010 (Geneva)
Second regular session 2010:	13 to 16 September 2010.

3. Decisions adopted by the Executive Board at the second regular session, 2009, were included in document DP/2010/2, available on the Executive Board secretariat website (www.undp.org/execbrd).

UNFPA segment

Opening remarks by the President of the Executive Board

4. The President of the Executive Board noted that on 12 October the General Assembly would commemorate the 15th anniversary of the International Conference on Population and Development (ICPD). Noting that the ICPD Programme of Action had served as the universal reference for population policies and programmes, he underscored UNFPA achievements in assisting programme countries in the areas of population and development strategies, reproductive health and women's empowerment. He recalled the active role of UNFPA in advancing global health, including at the substantive session of ECOSOC in July. He was concerned that the financial crisis had reduced funding for programmes and that progress was lagging on Millennium Development Goal (MDG) 5 on maternal health. Emphasizing the contribution of UNFPA advocacy work to the international efforts to mitigate, adapt and address climate change challenges, he stressed that adaptation planning should include analysis of population trends and demographic data. He commended the UNFPA Executive Director and staff for their commitment to supporting national ownership and leadership and for their responsiveness to Board guidance.

II. Statement by the Executive Director and financial, budgetary and administrative matters

5. In her statement (available at http://www.unfpa.org/exbrd/2009/2009_second.html) the Executive Director updated the Executive Board on the ICPD 15th anniversary commemoration, referring to various regional meetings, the Fourth International Parliamentarians' Conference on ICPD on 27 and 28 October 2009, in Addis Ababa, preceded by a high-level meeting on maternal health and MDG 5, hosted by the Netherlands and UNFPA, and the General Assembly commemorative session on 12 October. Noting

UNFPA support along with the German Government for the NGO Forum on Sexual and Reproductive Health and Development, held in Berlin, she expressed her appreciation to the German Minister for Development Cooperation. She thanked the United Kingdom's Department for International Development for recognizing UNFPA effectiveness and awarding additional funding. She thanked the Government of the United States of America for its funding and return to the circle of UNFPA donors. She updated the Board on other advances made by UNFPA since the annual session 2009 on issues ranging from maternal health to population and climate change; United Nations reform and aid/programme effectiveness; and various partnerships. She underscored that the struggle for women's rights was at the centre of the struggle for human rights and global progress in the 21st century and committed action was necessary to advance the right to sexual and reproductive health (SRH) and reduce high rates of maternal death and disability.

6. She updated the Executive Board on the UNFPA reorganization. Noting that regional offices were functioning in Bangkok, Johannesburg and Panama City, she thanked the host governments. She noted that as the Board had been informed earlier, the Slovak Government had withdrawn its offer to host the UNFPA regional office for Eastern Europe and Central Asia in Bratislava. To ensure business continuity and programme country support, the regional office would operate from New York for the next two years. UNFPA was engaged in discussions with the Slovak Government on reimbursement of costs of about \$1.3 million. As regards the Arab States Regional Office to be located in Cairo, UNFPA, through the Office of Legal Affairs, was engaged in negotiating the host country agreement. The Executive Director introduced the biennial support budget, 2010-2011 (DP/FPA/2009/10) and the report on the revision of UNFPA financial regulations and rules (DP/FPA/2009/12). She noted that UNFPA was pleased with the supportive report (DP/FPA/2009/11) of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) and was fully committed to further harmonization and simplification efforts with UNDP and UNICEF and improvement of results-based management and budgeting.

7. Delegations stated that the 12 October commemorative session of the General Assembly provided an excellent opportunity to highlight the international consensus on the importance of population dynamics, SRH and rights, gender equality and the empowerment of women. They were pleased to note that national ownership, national leadership and capacity development remained key guiding principles of UNFPA work and appreciated the contribution of UNFPA to United Nations reform. They stressed the importance of reaffirming commitment to the ICPD agenda and the centrality of ICPD goals to achieving the MDGs. Delegations emphasized the contribution of UNFPA towards reaching MDG 5 on maternal health and underscored the need for universal access to reproductive health. They supported the work of UNFPA in the area of prevention of gender-based violence and expressed concern about female genital mutilation/cutting. They welcomed the UNFPA focus on the interrelation between climate change and population dynamics, including migration.

8. The need to address gender inequality was underscored. Some delegations referred to the report on system-wide coherence and expressed support for the creation of a new composite gender entity for the United Nations system to better address gender inequalities and support women around the world. They hoped that Member States would reach agreement on it at the General Assembly.

9. Noting its \$50 million contribution to UNFPA, the delegation of the United States of America underscored that it regarded UNFPA as a key partner in efforts to increase worldwide access to reproductive health and family planning and stated that UNFPA had a special responsibility as the lead multilateral body promoting the implementation of the ICPD Programme of Action. The delegation stressed that its Government was strongly committed to the ICPD agenda and the importance of gender equality, women's empowerment and reproductive health. The delegation of the United Kingdom stated that in recognition of UNFPA results and performance in 2008 it had provided an extra 2.05 million pounds in funding to UNFPA. Japan announced that it would contribute \$31.1 million in 2009 to UNFPA regular resources.

10. Delegations commended the open consultative process through which UNFPA had engaged the Executive Board in preparing the biennial support budget (BSB) and welcomed the prudent and moderate budget proposal for 2010-2011. They welcomed the decrease in the percentage share of the BSB to the total use of resources and were pleased to note the increased resources for programme. Delegations welcomed the positive report of the ACABQ and several concurred with the recommendation that information be included in future budgets on management results achieved in the context of the previous budget.

11. Some delegations called on UNFPA to further identify efficiency gains to offset fully the statutory cost increases relating to existing staff costs. The need for more robust and measurable results indicators was underscored. One delegation stated that the BSB format should centre on the strategic plan's nine management results supported by information on costs to achieve each result. The delegation requested a short section on cost recovery to be integrated into future budgets. Some delegations called for improved comparability of budgets among agencies. The need for harmonization with regard to cost classification categories was stressed. One delegation expressed concern regarding the sector budget support funding modality. Delegations supported the phased adoption of the International Public Sector Accounting Standards (IPSAS) and the necessary revision of UNFPA financial regulations and rules. Further periodic updates on IPSAS implementation were requested.

12. Concerning the withdrawal of the offer by the Slovak Government to host the regional office of Eastern Europe and Central Asia in Bratislava, which was now in the hands of the Executive Board, some delegations called on UNFPA to explore alternative locations in the region.

13. The Executive Director thanked delegations for their support and contributions and underscored that UNFPA was committed to the achievement of universal access to reproductive health by 2015 and was re-energizing family planning within the spectrum of SRH. She reaffirmed that UNFPA would continue to advocate for reproductive health and rights. She appreciated the support regarding gender equality and women's empowerment, as well as the comments highlighting the interlinkages between climate change and population dynamics. She appreciated the recognition of the General Assembly session on ICPD at 15, and of the Fund's commitment to supporting national leadership and ownership and South-South cooperation. She clarified that UNFPA support for sector budget support was at the request of countries. She noted that "Delivering as One" had helped to strengthen the inclusion of the ICPD agenda in the United Nations Development Assistance Frameworks. She appreciated the support for the Fund's reorganization and stronger field focus. In taking note of the Slovak Government's response regarding the

location of the regional office, she stated that UNFPA would be guided by the Executive Board and the principle of co-location. She thanked delegations for supporting the BSB and acknowledging UNFPA efforts to increase programme expenditure and achieve efficiency gains. She emphasized the Fund's firm commitment to working with other organizations to improve results-based budgeting, methodology harmonization and increased transparency. Underscoring the need to ensure a balance between accountability and flexibility, she emphasized that flexibility was essential for facing the changing financial and programmatic environment.

14. The Deputy Executive Director (External Relations, United Nations Affairs and Management) thanked the Executive Board, noting that UNFPA had benefited from the consultative process and the Board's support and guidance. The BSB was prudent and conservative and channelled more resources to programme. Reiterating UNFPA commitment to progressively implementing the Board's decision on evaluation, she confirmed that resources dedicated to evaluation were not being reduced and UNFPA had simply moved one post from the Division for Oversight Services to the Programme Division to strengthen programme evaluation. She emphasized that all programmes included monitoring and evaluation. Regarding IPSAS implementation, she noted that the revision of the UNFPA financial regulations and rules would enable moving forward in a phased manner with full implementation in 2012. Training was essential and its costs were included in the budget. UNFPA with its partners would continue IPSAS briefings for the Board. Concurring on the need to better link the BSB to development and management results, she stated that UNFPA was committed to improving/simplifying indicators and targets. She underscored UNFPA commitment to working together with UNDP and UNICEF to harmonize cost classification and the budget format and structure, taking into account organization-specific mandates and business models. She appreciated the Board's guidance on results-based budgeting, noted that significant efforts had been made and affirmed the Fund's continued commitment. She noted that UNFPA would report on cost recovery at the first regular session in 2010. Agreeing on the importance of cost recovery, she cautioned about the challenges, particularly in a small organization where each staff member was multitasking.

15. The Deputy Executive Director (Programme) highlighted the work on maternal health, including the Health 4 efforts with prioritized focus on 25 countries with the highest maternal mortality rates. The Director, Division for Management Services clarified that the BSB was not just a management budget, it included programme support and resources for the technical advice that UNFPA provided at country level. He stressed that while UNFPA programme delivery had increased twofold over the past years, the number of posts had not increased by a commensurate volume. Emphasizing that UNFPA was a strong advocate and user of common services and shared premises, he noted that in many countries UNFPA was represented by the UNDP Resident Representative. In assuring the Executive Board that UNFPA would work with UNDP and UNICEF regarding cost classification, he stated that the organizations were committed to having a harmonized model that was applicable to and served the needs of the three organizations. Regarding the regional office which would not be located in Slovakia, he noted that a claim of compensation had been submitted and if the same was not fully settled, the amount would be treated as a financial loss and would be so reflected within the UNFPA financial statements, as per UNFPA financial regulations and rules.

16. The Executive Board adopted decisions 2009/26: Estimates for the UNFPA biennial support budget, 2010-2011; and 2009/27: Revision of the financial regulations and rules of UNFPA.

III. Country programmes and related matters

17. The UNFPA Deputy Executive Director (Programme) introduced the draft country programmes for Uganda (DP/FPA/DCP/UGA/7) and Guatemala (DP/FPA/DCP/GTM/6), noting that they were fully in line with country needs and priorities identified in the respective national development policies and frameworks. The Directors of the Africa Regional Office and the Latin America and the Caribbean Regional Office elaborated on the respective programmes.

18. The delegations of Uganda and Guatemala and other delegations commended the participatory consultative process that had taken into account national frameworks, plans and priorities and had involved a wide range of development partners and stakeholders. It was noted that the programmes had the full support of the Government and other stakeholders and would address key issues such as maternal mortality; reproductive health; safe motherhood; unmet need for family planning; gender-based violence; gender-disaggregated data; and HIV prevention and the integration of reproductive health and HIV programmes. One delegation stated that each draft programme should be accompanied by the evaluation of the previous programme.

19. One delegation noted the need to address the issue of high population growth in Uganda and reposition sexual and reproductive health and gender-based violence prevention in funding mechanisms and institutions related to HIV and AIDS. While appreciating UNFPA efforts to provide contraceptive supplies, one delegation suggested revising an existing indicator to measure the availability of family planning methods in facilities by increasing from three to five the number of modern methods available.

20. The delegation of Guatemala acknowledged that UNFPA support had a positive impact regarding the country's demographic bonus. One delegation expressed interest in undertaking South-South cooperation between its own country and Guatemala. One delegation recommended addressing the needs of the indigenous people more broadly in the Guatemala programme and expressed concern regarding overlap with the UNICEF country programme. One delegation suggested adding family planning as a specific and cost-effective intervention to reduce maternal mortality in Guatemala and suggested continuing efforts to ensure and promote reproductive health commodity security.

21. The Deputy Executive Director (Programme) and the Directors of the two regional offices thanked delegations for the constructive comments and in addition to providing specific responses to queries they noted that UNFPA would look into the various suggestions offered during the discussion.

22. In accordance with decision 2006/36, the Executive Board approved, on a no-objection basis, the 11 country programmes discussed earlier at the annual session in May-June 2009, namely: Afghanistan, Armenia, Bosnia and Herzegovina, Botswana, Burundi, Ecuador, Kazakhstan, Lebanon, Tajikistan, Turkmenistan and Uzbekistan.

In addition, in accordance with decision 2006/36, they discussed and took note of the comments on the draft country programmes for Uganda and Guatemala. The comments will be conveyed to the two countries to take into account in finalizing their respective programmes.

UNDP segment

IV. Statement by the Administrator and financial, budgetary and administrative matters

23. The Administrator updated on her vision and direction for UNDP, stressing the need to maintain funding levels despite the global economic crisis. She added that UNDP expected to save approximately \$50 million through efficiency gains.

24. She reiterated that the Millennium Development Goals were the bedrock of the UNDP strategic plan and called for renewed efforts in the light of the 2015 deadline. She noted that even before the crisis, no country in sub-Saharan Africa had been on track to achieve all the Millennium Development Goals. The global recession could create a potential for a "double blow", she said, if hard-won progress towards the Millennium Development Goals were reversed.

25. She underscored UNDP support to the Secretary-General in his advocacy for the Group of Eight to fulfil its Gleneagles official development assistance commitments, which were recently reaffirmed in Italy, but remain essentially undelivered. She updated the Board on efforts by UNDP and the International Monetary Fund, working closely with African countries and their multilateral partners, to develop "Gleneagles scenarios" that would demonstrate the development results obtainable if official development assistance were scaled up to the levels pledged by the Group of Eight.

26. The Administrator recognized the importance of cross-cutting issues such as gender and climate change adaptation strategies, and described efforts to help countries analyse and articulate their needs in climate negotiations and develop their capacity to obtain carbon financing. She added that UNDP would continue to work in countries that had experienced traumatic conflict, bringing about peace and laying the foundation for longer-term recovery and stability.

27. Regarding greater coordination among United Nations organizations, the Administrator stated that each fund and programme had distinct capabilities, mandates and comparative advantages. However, she reiterated that if United Nations organizations were well coordinated, resources for development would go much further. There would be numerous opportunities to strengthen coordination, since, for example, more than 90 countries would be establishing new United Nations Development Assistance Frameworks between 2010 and 2013. She also called attention to the role of UNDP in supporting and managing the resident coordinator function for greater system-wide coherence, and its participation in the United Nations Development Group, gathering lessons and experiences from the 'delivering as one' pilots.

28. The Administrator highlighted the economic climate and the volatile exchange rate environment, which could prevent UNDP from meeting the resource targets approved by the Executive Board. She emphasized the need for secure, predictable funding; indicated that UNDP would consider how the donor pool could be expanded for 2009 and 2010; and expressed concern at the possibility of continued imbalances between regular and 'other' (non-core) resources. She assured delegations that UNDP would spare no effort to meet resource projections and expressed deep appreciation for the continuing support of donors.

29. Delegations thanked the Administrator for her statement. Many noted that her first official trip as head of UNDP was to Africa, which they felt that was important considering the need to safeguard Millennium Development Goal achievements. They alluded to the close relationship between climate change and poverty reduction, noting that Africa would be in the greatest danger if a climate deal were not reached quickly. They asked UNDP to step up the mainstreaming of climate change mitigation and reiterated the need for UNDP to participate in promoting the 'global jobs pact' and to promote national ownership and capacity-building in its development work. Those same delegations called upon the organization to continue strengthening its efforts with respect to United Nations reform, harmonization of business practices, using the lessons learned in the 'delivering as one' pilots to invigorate field and headquarters operations, and strengthening the resident coordinator system to improve on-the-ground delivery.

30. Many delegations called for a strengthening of crisis prevention and recovery to support peacebuilding, particularly in countries emerging from conflict. They noted that UNDP brought added value, particularly in areas such as governance and capacity-building. One delegation reminded UNDP to continue prioritizing poverty reduction to achieve the Millennium Development Goals.

31. The interventions of numerous delegations focussed on the global economic and financial crisis. Delegations stressed that UNDP must work quickly to mitigate the effects of the worldwide recession, which were being felt disproportionately by the poor and which could create instability and conflict as well as jeopardizing hard-won Millennium Development Goal achievements. UNDP was requested to sharpen its focus on poverty reduction. One delegation noted that UNDP poverty reduction resource levels are far short of required levels and should be increased, particularly in support of the least developed countries. Other delegations anticipated the Millennium Development Goals review conference scheduled for September 2010.

32. Delegations noted connections between climate change mitigation and adaption efforts, crisis prevention and recovery, United Nations coordination, the need for greater technical assistance and technology transfer, and the timely provision of resources. Some reiterated the call for UNDP to mainstream climate change across all its development work. Others called upon the organization to be prepared to translate the outcomes of the climate change conference to take place in Copenhagen in December into concrete action on the ground. One delegation asked UNDP to implement, rather than simply write, national adaptation plans of action for least developed countries, and help incorporate them into poverty reduction strategy papers.

33. Numerous delegations commented on UNDP budgetary matters. While there was overall support for the restructuring of the budget, those delegations also stressed the importance of cost classification; harmonization among partner organizations; increased core resources for crisis-affected countries; continued reform of the budget structure for transparency and accountability; implementation of the International Public Sector Accounting Standards; and continued use of the results-based budget approach. A number of delegations stressed the importance of transitioning to a single, integrated budget. Others expressed concern at the long-standing imbalance between regular and other resources and at the projected drop in 2009 un-earmarked resources to \$995 million, from the UNDP strategic plan target of \$1.2 billion.

34. One delegation stressed that the postponement of the presentation of the biennial support budget, 2010-2011, until the first regular session 2010, was a one-

time exception and not a precedent for the future. That delegation, while noting that harmonization should enhance transparency and provide comparability, asked whether total harmonization would be achievable, given the unique and distinct character of each United Nations fund and programme.

35. The Administrator thanked delegates for their support of the budget restructuring efforts, pledging to continue organizational improvements to increase efficiency. She agreed with the need to help least developed countries address climate change, adding that UNDP had contributed to an analysis of its impact and was working to facilitate access to carbon financing processes. She confirmed that UNDP was collaborating with partners in the United Nations Development Group to empower resident coordinators to lead country teams. She added that UNDP was sharpening its focus on programmes with system-wide impact.

Financial, budgetary and administrative matters

36. The Assistant Administrator and Director, Bureau of Management, introduced the annual review of the financial situation, 2008; information on United Nations system technical cooperation expenditures, 2008; and the methodology and approach to the UNDP biennial support budget, 2010-2011. She announced that UNDP would not submit a report on United Nations system technical cooperation expenditures in future years, but that in accordance with General Assembly resolution 63/232, the United Nations Department of Economic and Social Affairs would prepare a comprehensive statistical analysis. She reiterated that adequate, predictable regular resources were the bedrock of UNDP programmatic activities.

37. Delegations thanked UNDP, and generally supported the three documents presented under the agenda item. Many delegations had technical follow-up questions for the organization. One delegation requested more time to analyse the proposals considering the late arrival of the document in official languages. That delegation felt strongly that harmonization should not be forced, but should be based on best practices and the role of each organization. Another delegation suggested that a combination of expanding relations with new donors and cost-cutting might be an effective way to remedy the budget deficit. That delegation suggested that it might be necessary to review the validity of the strategic plan, asking UNDP to review the plan in the context of the global financial and economic crisis. It also requested that the organization include revenue and expenditure figures for 2007 and 2008 in the next preliminary biennial support budget, for comparative purposes.

38. One delegation requested more seamless linkages between the UNDP budget, its integrated results framework, and its strategic plan. That delegation asked UNDP to adequately outline the cost categories in the programming arrangements and the biennial support budget, and stressed that budget comparability was essential. Regarding the 'coordination on behalf of the United Nations system' cost category, the delegation suggested that UNDP refer back to its 1997 budget as an example of how to provide a distinct breakdown of components into the four cost categories; the budgets of the World Food Programme and World Health Organization might provide additional lessons and guidance. It asked UNDP to identify those items that were shifted between the biennial support budget and the programming arrangements.

39. Another delegation asked about what might be the proper ratio of regular to other resources, in consideration of multi-donor trust funds, thematic trust funds, system-wide funds and bilateral funds. That delegation suggested a need to

understand why donors were not providing more regular resources, hypothesizing that better results and indicators, such as those provided by the annual report of the Administrator, were needed to illustrate the linkage between regular resources and outcomes. It requested an update on the core budget deficit situation and asked UNDP to prepare an informal paper on its unexpended resources and provide an indication of when they might be spent. Regarding harmonization of budgets, it expressed regret that movement in that area had been slow. It called for a greater focus on measureable results indicators and, with another delegation, requested a road map for future action. The delegation asked about the utility of the 16 functions of the results-based budget, whether UNDP management found them useful and, if so, how they were useful.

40. One delegation requested UNDP management to: (a) provide an itemization of the \$5.6 billion in the regular resources column ('investments held for other'), as well as information on the returns earned and how they were used and reported to the Board; and (b) provide information on income received as a result of cost recovery from regular resource contributions, how such income is utilized and reported to the Board, and post the cost recovery information on the Executive Board website. That delegation asked about the shifting of posts to and from the support budget and the connection between cost classification and promoting results-based management, reiterating the need for a clear correlation between the new functions of the UNDP budget and the indicators that measure results. The delegation expressed concern at the lack of clarity about how core management activities – audit, ethics, investigation, and evaluation – would be funded, adding that the funding approach would affect integrity and quality. Regarding the new methodology and the mock-up of the support budget, the delegation asked: what benefit UNDP would derive from the cost classification exercise and how it would promote results-based management; how core evaluation and oversight activities would be funded. It asked UNDP to formulate an integrated resources plan, apply the new cost classification concepts in budget execution and financial reporting, and to implement the 'whole post' concept.

41. Another delegation asked that the views of developing countries be fully considered on all issues and decisions in agenda items related to management, administrative and budgetary matters. The delegation noted some confusion in connection with development effectiveness activities and development coordination activities, stating that: (a) it did not know what the end result was and what the means were to achieve the end result; (b) the integrated results framework of the strategic plan incorporated programme activities and coordination as part of the outputs of the institutional results matrix, but the proposal to re-categorize them as development activities could create inconsistencies between the strategic plan and the biennial support budget; (c) the proposals for reclassification might actually decrease accountability for the development results; and (d) full harmonization of cost classification might be neither possible nor desirable across multiple institutions with differing mandates.

42. One delegation stated that the work of UNDP in cost classification was highly relevant for bilateral development agencies trying to adopt a similar transparent approach to operational costs. The delegation suggested that work by UNDP in this area could become a model for bilateral organizations, offering to 'share notes' and create a consistent approach to classifying costs.

43. The Executive Board adopted decision 2009/20 on the annual review of the financial situation, 2008; decision 2009/21 on United Nations system technical

cooperation expenditures, 2008; and decision 2009/22 on the methodology and approach to the UNDP biennial support budget, 2010-2011.

V. United Nations Development Fund for Women

44. The Executive Director, United Nations Development Fund for Women (UNIFEM), and the Deputy Executive Director, UNIFEM, introduced the report on the criteria and methodology for regular resource allocations for programming.

45. The Deputy Executive Director indicated that UNIFEM had decided to adapt the methodology used by UNDP, which allocates resources based on per capita income and population size and favours least developed countries; this approach met with the guiding principles of UNIFEM and was adjusted for gender disparities. He mentioned that the methodology provides for a safeguard – a minimum programme funding amount – that should be available for programmes managed by UNIFEM subregional programmes receiving the smallest share of resources.

46. Delegations expressed their appreciation for the presentation. Several delegations from the Latin America and Caribbean region noted with concern that the proposals contained in the report on the criteria for resource allocation could have a negative impact on resources allocated to the region. One delegation expressed regret that the methodology might penalize the relative success of middle-income countries and have negative consequences on rural women, poor women in urban areas, and marginalized groups of women, especially among indigenous populations, which it stated was contrary to General Assembly resolution 31/133. The same delegation also suggested that the methodologies proposed in the document were not in line with the Doha Declaration on Financing for Development, which acknowledges the challenges faced by middle-income countries in eradicating poverty and makes specific provision for the United Nations system to respond to those challenges in order to safeguard achievements made. It did not agree with the proposed changes to the funding methodology, suggesting instead that further discussions be pursued around the recently adopted United Nations Children's Fund framework.

47. Another delegation from the Latin America and Caribbean region, in complete agreement with previous comments, added that the methodological changes would disproportionately affect rural and marginalized women in middle-income Group of Latin America and Caribbean Countries as well as in the Asia-Pacific region, by reducing resources. The delegation felt that the methodology was flawed, as it was missing cross-cutting themes such as opportunities for South-South cooperation created from support to middle-income countries. It also suggested that the document be translated into official United Nations languages to permit all countries to understand the proposals, adding that while it was not against entering into discussions on funding methodology in a transparent manner, the timing was not appropriate.

48. Many delegations expressed understanding for those concerns, but added that solid criteria for resource allocation were important to the mandate of UNIFEM. Two delegations suggested that the addition of criteria for subregional allocations would be especially helpful for programme countries and urged that it be included in future documents. Those delegations asked what had prompted the proposed changes to the methodology, which is closely linked to the role of UNIFEM in programme countries and the approach taken around regional allocations and inequities. Many delegations agreed that the document served as an important

starting point for continued discussion in order to identify solid criteria for resources allocation, bearing in mind the concerns of programme countries. One delegation added that gender equality and women's empowerment were complex but universal issues of concern to all Member States. Discussions, it said, must take into consideration, inter alia, differences in income level within regions as well as the fact that gender inequality does not necessarily have a correlation with income level. Delegations encouraged UNIFEM to continue consulting with Member States in the coming months.

49. The Executive Board took note of the report on the criteria and methodology for regular resources allocation (DP/2009/38).

VI. Evaluation

50. The Director, UNDP Evaluation Office, introduced the joint terminal evaluation of the cooperation agreement between the United Nations Industrial Development Organization (UNIDO) and UNDP (DP/2009/32); she was joined on the podium by the Director of the UNIDO Evaluation Office. The Deputy Assistant Administrator and Deputy Director, Partnerships Bureau, introduced the management response document (DP/2009/33).

51. Delegations thanked the evaluation team and conveyed their gratitude to UNDP and UNIDO for their positive relationship, suggesting it was a model for complementarity and cooperation in the United Nations system. One delegation mentioned that the synergy between UNDP and UNIDO shown his country how to achieve sustainable momentum for social and economic transformation in a cost-effective and relevant manner. Another delegation said that there was too much emphasis on private sector development, while other elements for promoting industrial development in the government sphere were disregarded. That delegation felt that UNIDO representatives should try to achieve better alignment with governmental priorities to increase the impact of their work, and encouraged UNIDO to harmonize its activities in the country, working within the purview of the United Nations Development Assistance Framework. Another delegation encouraged continued movement towards a system-wide cluster approach, but urged both organizations to sign a memorandum of understanding so as to maintain the positive relationship. One other delegation, taking note of the recommendations contained in document DP/2009/32, asked UNDP and UNIDO to bear them in mind when developing the memorandum of understanding.

52. The Executive Board adopted decision 2009/23 on the evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP.

VII. Country programmes and related matters

53. The Assistant Administrator and Director, Partnerships Bureau, introduced the items on country programmes for consideration by the Executive Board, from:

Africa region: Uganda

Latin America and the Caribbean region: Argentina, Guatemala

Europe and the Commonwealth of Independent States region: Romania

54. Also under consideration was the draft regional programme document for the Arab States (DP/RPD/RAS/2) and assistance to Myanmar, note by the

Administrator (DP/2009/34), which contained a proposal to extend the Human Development Initiative by an additional year, until 2011. The Board was also asked to take note of the extension of the country programme for the Libyan Arab Jamahiriya.

55. Delegations whose countries were the subject of new country programmes expressed their appreciation, highlighting how their country programmes would contribute towards the attainment of national development priorities and the achievement of the Millennium Development Goals.

56. Delegations supported those countries, encouraging UNDP to continue to work in areas where it has the greatest impact and comparative advantage. Two delegations asked that UNDP avoid spreading itself too thinly in Uganda, reducing fragmentation in its programming and coordinating its work more effectively. One delegation requested clearer linkages between lessons learned and the practical application of those lessons in the new programme. With respect to Guatemala, several delegations asked UNDP to remain focused and results-oriented; continue its work in democratic governance and coordination; improve results indicators in the draft programme and generate tangible improvements; strengthen the rule of law and work to reduce corruption; and increase the focus on gender, minority groups, and South-South cooperation.

57. The draft regional programme for the Arab States elicited comments from many delegations, who asked for additional regular resources to be dedicated to programme implementation in view of the global economic crisis. They stressed that, while significant progress had been made towards achieving the Millennium Development Goals, the programme should maintain its focus on enhancing human capacity, capacity development and regional partnerships. Those delegations also asked for clearer references to international and regional trade, job creation, youth issues, and helping least developed countries in the region.

Assistance to Myanmar

58. The Assistant Administrator and Regional Director for Asia and the Pacific, with the UNDP resident coordinator/resident representative in Myanmar, introduced this topic. The delegation from Myanmar thanked UNDP and the Executive Board, and thanked the United Nations country team for their assistance. The delegation reaffirmed its commitment to meeting the needs of the people and was hopeful that a country programme could be established for Myanmar in recognition of its encouraging implementation of the human development initiative.

59. Delegations that spoke supported the one-year extension of assistance to the Myanmar until 2011. They urged UNDP to continue to collaborate with other United Nations actors in Myanmar, bolster its work in gender and strengthen its work at the grass-roots level to reduce poverty by, increasing support to schools and health care centres.

60. The Executive Board approved 12 country programmes on a no-objection basis, without presentation or discussion, in accordance with decision 2001/11. These were: Afghanistan, Armenia, Bosnia and Herzegovina, Botswana, Burundi, Ecuador, Lebanon, the former Yugoslav Republic of Macedonia, Kazakhstan, Tajikistan, Turkmenistan, and Uzbekistan. In addition, the Board adopted decision 2009/24 on assistance to Myanmar.

VIII. United Nations Capital Development Fund

61. The Executive Secretary of the United Nations Capital Development Fund (UNCDF) introduced an oral report on the UNCDF approach to cost recovery. This, he explained, was in anticipation of a formal report on the implementation of its cost recovery policy, to be presented to the Executive Board at its first regular session 2010.

62. There were no comments from delegations.

IX. United Nations Office for Project Services

63. The Executive Director provided introductory remarks on the strategic plan, 2010-2013, of the United Nations Office for Project Services (UNOPS), and its annual statistical report.

64. Delegations thanked UNOPS for its contributions to development and welcomed the strategic plan, encouraging UNOPS to continue providing adaptable, flexible approaches to help the United Nations system. One delegation asked the organization to continue diversifying its client base and to complement the mandates of other United Nations organizations while avoiding 'mandate creep'. Another delegation recognized the increased demand for UNOPS services and its organizational efficiency, but expressed concern about the indication in the annual statistical report of a move towards sustainable or 'green' procurement, which had not been mandated by the General Assembly guidelines and, should not be pursued independently.

65. One delegation encouraged UNOPS to adhere to the full cost recovery principle, requesting periodic revisions to its cost recovery and pricing policy and regular updates to the Board. The delegation asked UNOPS to expand its reporting on outcomes and impact, fully implement its internal control and risk framework, and strengthen its oversight capacity. Many delegations expressed support for authorizing the UNOPS Executive Director to appoint country-level representatives so as to improve communication with the governments of host countries, and to sign, when appropriate, direct service and host-country agreements, in consultation with the resident coordinator. Two delegations were concerned with the decline in procurement from developing countries, and asked that this situation be remedied. One delegation recognized the improvements to the UNOPS website and asked for more detailed project information to be posted, including on UNOPS contributions to national capacity-building projected business volume, major clients, and high-revenue activities and practices. Another delegation asked why UNOPS could not provide data in its statistical report about the country of origin of goods, or on actual expenditures. One other delegation asked for a UNOPS presence in its country, and requested the Executive Director to provide information on what steps had been taken, if any, towards setting up a presence there.

66. The Executive Board adopted decision 2009/25 on the United Nations Office for Project Services strategic plan, 2010-2013; and took note of the annual statistical report on the procurement activities of United Nations system organizations (DP/2009/37).

Joint segment

X. Follow-up to the meeting of the UNAIDS Programme Coordinating Board

67. The UNDP Assistant Administrator and Director, Bureau for Development Policy and the UNFPA Deputy Executive Director (Programme), made a joint presentation on implementing the recommendations of the UNAIDS Programme Coordinating Board.

68. Delegations welcomed the report and asked all UNAIDS partners to ensure contributions to HIV prevention and AIDS care and treatment, and to uphold the rights of those living with HIV, particularly the right to live without stigmatization, discrimination, and equal access to services. Five delegations noted the progress made by UNDP, the World Bank and UNAIDS to build capacity of United Nations staff members on gender, human rights, and HIV. Those delegations asked for a renewed emphasis on effective prevention strategies and to ensure national HIV and AIDS strategies were aligned with the drivers of the epidemic on the ground. In view of the role of UNFPA as lead agency concerning sex work, the five delegations looked forward to working together with the UNAIDS secretariat, co-sponsors and civil society on gender and HIV and AIDS issues. The delegations underscored that gender equality and human rights, including sexual and reproductive health (SRH) and rights must be at the core of an effective response to HIV and AIDS. In addition to stressing the need to focus on women and girls, delegations pointed out that gender equality efforts and programmes should involve boys and men.

69. One delegation requested that there be a clearer connection between decisions made by the UNAIDS Programme Coordinating Board and actions taken. That delegation also requested more information on whether any obstacles or bottlenecks may have adversely affected the implementation of the decisions of the Board. The delegation welcomed the attention given to HIV in humanitarian situations and asked how the Inter-Agency Standing Committee programming on HIV was working at the field level. Referring to the priority accorded by UNFPA to enhancing access to reproductive health commodities, the delegation asked for further information on progress and cooperation with partners regarding access to female condoms. The delegation inquired if there were plans to use the Global Implementation Support Team to enhance that work, given that UNFPA was chairing the team.

70. In addition to requesting stronger analysis in the report, some delegations noted the lack of reference to the UNAIDS Action Framework: Universal access for men who have sex with men and transgender people, and asked the secretariat to report on it; and to increase advocacy in the area of prevention of transmission and better linkage of HIV prevention and SRH and rights. Two delegations also asked how budget resources would be allocated and its implications, whether UNDP efforts to strengthen national implementation capacity involve civil society and promoting cooperation between state and non-state actors. They asked whether UNDP, UNFPA and the other UNAIDS co-sponsors would provide a joint management reaction, similar to that of 2003, to the second independent evaluation of UNAIDS.

71. The UNFPA Deputy Executive Director (Programme) appreciated the comments from delegations and noted that UNFPA would review and strengthen the

linkages between the decisions of the Programme Coordinating Board and the reporting format for the Executive Board. She noted that the issue of linking SRH and HIV would be the theme of the Programme Coordinating Board meeting in June 2010 and would be discussed at length. She underscored that UNFPA was taking an active role in ensuring the better integration of SRH and HIV. She noted that the additional \$3 million funding from the unified budget and work plan received by UNFPA would be concentrated on engaging men as partners; men and women in the uniformed services; linking SRH and HIV programming, particularly in 18 countries; and rolling out the guidelines on sex work. She noted that the co-sponsors would indeed respond to the UNAIDS evaluation and were working on how the response would be prepared and shared.

72. The Chief, HIV and AIDS Branch, UNFPA, thanked the delegations and clarified that moving funds from the secretariat to the co-sponsors was an intentional effort to ensure that the UNAIDS secretariat did not become an operational entity. He underscored that the co-sponsors were taking stronger leadership roles in accordance with their own programmes of work. Thus, UNFPA was taking a stronger leadership role in such areas as HIV in humanitarian settings and in the uniformed services; men and boys as partners; and the elimination of gender-based violence. He emphasized that working with the uniformed services was a powerful means of intensifying engagement with men and boys, as well as women, in the context of SRH and HIV prevention. After service, men and women in uniform frequently returned to their communities as key leaders. He reiterated UNFPA commitment to reproductive health commodity security, including condom programming and promotion of the female condom. He noted that the pledge made by the UNFPA Executive Director at the AIDS conference in Bangkok in 2004 had borne fruit and UNFPA and its development partners, including civil society, had contributed to the increase in female condom distribution in the last four years from about 14 million condoms in 2005 to 33 million in 2008. Under the UNFPA-supported Global Condom Initiative, condom programming was supported in 65 countries. He outlined three key challenges: (a) studying the modes of HIV transmission and having an appropriate programmatic response; (b) addressing the gender dimensions of HIV; and (c) addressing the need for better synergy between the national structures set up in the HIV and AIDS response and the programmes of various ministries. He underscored the importance of synergy and the need to avoid vertical and parallel programming.

73. The Executive Board took note of the report (DP/2009/39-DP/FPA/2009/14).

XI. Internal audit and oversight

74. As requested by the Executive Board in its decision 2008/37, UNDP, UNFPA and UNOPS presented oral reports on the implementation of decision 2008/37 on internal audit and oversight.

United Nations Development Programme

75. The Director, Office of Audit and Investigation, presented an oral report that focused primarily on the process of handling requests for disclosure of country office audit reports, and the number and timing of requests received. He provided a breakdown on governments making the requests, the number and regions of corresponding requests, and countries. The Director, Office of Audit and Investigation, informed the Board that while the procedures for obtaining UNDP country office audit reports were clearly established for Executive Board members,

no such rules exist for non-members, such as the Global Fund to fight AIDS, Tuberculosis and Malaria, and the European Union. Therefore, he said, access to reports by these non-members was declined.

76. There were no comments from delegations.

The United Nations Population Fund

77. In his oral report, the Director, Division for Oversight Services (DOS), UNFPA, focused on two topics, namely, implementation of decision 2008/37; and disclosure of internal audit reports. He highlighted the actions taken by UNFPA pertaining to the UNFPA oversight policy, including posting the oversight policy in the UNFPA Policies and Procedures Manual; risk assessment and management; responsibility and accountability for results; single audit principle; financial disclosure; transparency; and oversight roles and responsibilities. He informed the Executive Board that DOS had incorporated the process of disclosure in its procedures manual and developed a detailed process chart to reflect decisions 2008/37 and 2009/15. He stated that as of 7 September 2009, UNFPA had received no request for disclosure and thus no internal audit report had been disclosed.

78. There were no comments or queries from delegations.

The United Nations Office for Project Services

79. The Deputy Executive Director, UNOPS, informed the Executive Board that there had been no requests for audit reports from delegations. He took a few moments to update the Board on accountability and ethics in UNOPS, and informed the Board of the continuing efforts to strengthen UNOPS internal audit and investigation capacities.

80. There were no comments from delegations.

XII. Other matters

Farewell tribute to the UNDP Associate Administrator

81. The Associate Administrator of UNDP was invited to the podium to address the Executive Board. He thanked the Board for its unwavering support during his time with UNDP and committed to working in his new role, as the Special Representative of the United Nations Secretary General for Iraq, to improve the lives of the poor and work towards the development of Iraq.

82. The President of the Executive Board read aloud a statement congratulating the Associate Administrator on his new responsibilities, recognizing his contributions to UNDP and to the Board, and wishing him success in his new endeavours to foster peace and development in Iraq.

Thematic debate: the work of UNDP in capacity-building

83. The Assistant Administrator and Director, Bureau for Development Policy, and the Director, Capacity Development Group, introduced the thematic debate. They focused on capacity development as the essence of the development challenge, whether in poverty reduction, democratic governance, HIV/AIDS, or climate change. They reiterated the urgency and complexity of the challenges, noting that the development paradigm has shifted from the simplistic North-South binary concept towards including the creative solutions being generated by countries dealing with the challenges and sharing those solutions. They emphasized the importance of robust monitoring and evaluation frameworks to capture best

practices and ensure the best use is made of lessons learned, noted a greater willingness to engage in peer review for quality assurance, and indicated that subnational capacity development and local-level lessons were extending far beyond an individual country in an interconnected 'global' manner not seen before. They noted the need to capture capacity development results, establish methodologies to measure performance, stability, and adaptability, to gauge results and to promote internal UNDP adoption of, inter alia, actions to promote deeper global partnerships, modify staff profiles, and embed an 'evaluation mind-set'.

84. One delegation, in the context of sustainable national capacity development, asked the extent to which UNDP and other United Nations organizations 'did business' with national institutions at different levels, and how decisions were made regarding how and what things got done. Another delegation asked how UNDP verified that its support to national capacity development and capacity-building for core public institutions translated into grassroots contributions. That delegation also asked what indicators could provide information on improvements to national capacity development.

Informal meetings

85. The Executive Board held the following informal meetings:

UNDP. (a) An informal consultation on the methodology and approach to the UNDP and UNIFEM biennial support budgets, 2010-2011; (b) implementation of the UNDP cost recovery policy; and (c) review of the UNDP evaluation policy.

UNOPS. An informal consultation on UNOPS field operations.

UNFPA. UNFPA organized a briefing on the 2010 round of censuses. Following introductory remarks by the Deputy Executive Director (Programme) there were three country-specific presentations, respectively, by the Minister of International and Regional Cooperation, the Democratic Republic of the Congo; the Director, Central Statistics Office, Botswana; and the UNFPA Chief Technical Adviser for census in Iraq.

Annex

Item 2c: UNDP financial, budgetary and administrative matters

Antigua and Barbuda explanation of position

Thank you Mr. President. Forgive me for interrupting. I did just want to make a short statement on the occasion of the adoption of the decision on item 2c, if you would allow me.

My delegation is pleased to join consensus in the adoption of the decision on item 2c, however, we would like to make the following statement.

When the item was introduced to the Executive Board on Tuesday, we did make a statement, which among other things raised the point that, with regard to harmonization, we cannot and perhaps should not, strive to achieve full harmonization as it may not only not be possible, but perhaps not desirable – particularly with regard to harmonization of budget processes and methodology, including cost classification. We would like to reiterate that point, a view that I believe was shared by other members of the Board.

We do recognize that some degree of harmonization is necessary to allow for comparisons across agencies, and to draw from lessons learned and best practices based on the experiences of the individual organizations. These can then be applied, of course, where and when applicable to facilitate efficiency and cost savings. However, harmonization is a process and it is a relative one – there should not be any undue push to harmonize for the sake of harmonization only, nor for the sake of any agendas or objectives, other than achieving actual development results on the ground.

Having said this, and underscoring that decisions on harmonization, as they relate to other organizations, must go through their respective governing bodies for the necessary intergovernmental approvals and, most importantly, that we should bear in mind the relevant General Assembly mandates on harmonization as it relates to cost classification. We therefore do not interpret anything in the decision to go beyond existing General Assembly mandates on harmonization, integration, and/or consolidation of the United Nations funds, programmes and agencies.

We respectfully request that this statement be included for the record in the report of the meeting.

Thank you very much, Mr. President.



**Executive Board of the
United Nations Development
Programme and of the
United Nations Population Fund**

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2009/1

Proposed measures for the resumption of UNDP programme operations in the Democratic People's Republic of Korea

The Executive Board,

Having considered the proposals contained in document DP/2009/8,

1. *Takes note of the proposed measures for the resumption of programme operations in the Democratic People's Republic of Korea (DP/2009/8);*
2. *Welcomes the efforts of all parties to ensure that management and programme implementation practices conform with Executive Board guidance;*
3. *Authorizes the resumption of programme activities in the Democratic People's Republic of Korea based on the measures set forth in DP/2009/8 and further clarified in statements made by UNDP to the Executive Board during its first regular session 2009;*
4. *Authorizes the Administrator to approve additional projects in the Democratic People's Republic of Korea, on a project-by-project basis, for the period 2009-2010.*

22 January 2009

2009/2

Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007

The Executive Board,

Having reviewed the reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007 (DP/2009/5, DP/FPA/2009/1 and DP/2009/6, respectively),

1. *Requests UNDP, UNFPA and UNOPS to provide a joint briefing at the annual session 2009, including a conference room paper, on the preparations, implementation and implications of the international public sector accounting standards on UNDP, UNFPA and UNOPS;*

With respect to UNDP:

2. *Notes that the Board of Auditors issued an 'unqualified' audit opinion for UNDP with respect to the biennium ended 31 December 2007;*
3. *Recognizes the progress made by UNDP in addressing the 'top 15' audit priorities in 2006-2007;*
4. *Expresses its support for the specific efforts made by UNDP to address key audit priorities in the 2008-2009 biennium;*
5. *Requests UNDP to provide, with future reports to the Executive Board, an accompanying matrix, on an informal basis, that illustrates the status of implementation of the recommendations of the Board of Auditors, including proposed actions;*
6. *Stresses the importance of timely and full implementation of the recommendations of the Board of Auditors, particularly in key functions of the organization, including indicators for results-based management, treasury management, procurement, enterprise risk management, audit coverage of national execution, audit coverage of headquarters and asset management;*

With respect to UNFPA:

5. *Takes note of the further action planned by UNFPA in implementing the recommendations of the Board of Auditors for 2006-2007, and stresses the importance of timely and full implementation of these recommendations;*

With respect to UNOPS:

6. *Notes that the Board of Auditors issued an 'unqualified' audit opinion for UNOPS with respect to the biennium that ended 31 December 2007, and stresses the importance of timely and full implementation of the recommendations of the Board of Auditors;*

7. *Acknowledges the good progress made by UNOPS in strengthening internal controls and improving its financial viability since the release in June 2007 of the audit report for the biennium ending 31 December 2005.*

22 January 2009

2009/3

Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council

The Executive Board

1. *Takes note of the report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council (E/2009/5);*

2. *Underscores the importance of the full implementation of General Assembly resolution 62/208;*

3. *Decides to transmit the above-mentioned report (E/2009/5) to the Economic and Social Council, along with a summary of the comments and guidance provided by delegations at the present session;*

4. *Requests UNDP and UNFPA to include in future reports a more qualitative assessment and analysis of results achieved, progress made and difficulties encountered, as well as lessons learned;*

5. *Requests that future reports adhere to the structure established in General Assembly resolution 62/208 and include recommendations to further improve its implementation;*

6. *Requests the Administrator of UNDP and the Executive Director of UNFPA to consider ways to improve future reports, taking into account relevant resolutions of the Economic and Social Council, report E/2008/49, and the need to achieve efficiency and effectiveness in their reporting practices, and to consult with the Executive Board in order to prepare a proposal on this matter at its second regular session 2009.*

22 January 2009

2009/4

Financial regulations and rules of the United Nations Office for Project Services

The Executive Board

1. *Takes note of the financial regulations and rules of the United Nations Office for Project Services (UNOPS) delineated in document DP/2009/4, in accordance with decision 2008/35, as well as the report of the Advisory Committee on Administrative and Budgetary Questions (AC/1673);*

2. *Notes the need to amend the UNOPS financial regulations and rules to permit them to address the unique business realities faced by the organization and facilitate the implementation of the international public sector accounting standards;*

3. *Expresses appreciation* for the conscientious effort, as represented by the proposed financial regulations and rules, to improve the ability of UNOPS to function as a self-financing entity of the United Nations system;
4. *Approves* the proposed financial regulations and rules, to take effect on 1 February 2009, with the following exceptions and modifications:
 - (a) the removal of regulation 2.04;
 - (b) the establishment of a process for management to consult the Strategy and Audit Advisory Committee on any proposed amendments or suspension of the financial rules, and to inform the Executive Board of any proposed amendments or suspensions, together with the advice of the Strategic Audit and Advisory Committee at least 30 days before any changes take effect;
 - (c) the removal of regulation 6.01(c);
 - (d) the need to report to the Executive Board on all drawdowns against the operational reserves when implementing regulation 22.02;
 - (e) to ensure, when implementing rules 118.01 (b) (iii), 122.17 and 122.19, that if exceptions from any provisions of the regulations and rules are authorized or if decisions are made contrary to recommendations of the contracts and property committee(s), that such exceptions and decisions be recorded in written form;
 - (f) to state, in rule 104.03, that the Strategy and Audit Advisory Committee is an independent body established to provide, inter alia, advice to the Executive Board on the soundness of the risk management systems of UNOPS;
5. *Welcomes* the active engagement of UNOPS in interagency efforts to achieve harmonized financial regulations and rules, and *recommends* that the Executive Director of UNOPS review the UNOPS financial regulations and rules, following completion of the interagency exercise, with a view to achieving harmonization to the extent possible, and that the Executive Director consult accordingly with the Executive Board;
6. *Requests* UNOPS to ensure, when implementing rule 103.05, that its human resource practices do not contradict the United Nations Staff Regulations and Rules;
7. *Requests* the Strategy and Audit Advisory Committee to inform the Executive Board periodically on the implementation of the revised financial regulations and rules with a view to their further improvement;
8. *Urges* UNOPS and its United Nations partners to continue to consult on the issue of trust funds and multi-donor trust funds, and their potential impact on the activities of UNOPS, and to present the recommended conclusions to the Executive Board at its annual session 2009.

22 January 2009

2009/5

Post classification exercise and implementation for the United Nations Office for Project Services

The Executive Board

1. *Takes note* of the report on the comprehensive post classification of international positions at the United Nations Office for Project Services and proposals with regard to the implementation of the recommendations (DP/2009/7);
2. *Recognizes* that one of the primary purposes of the proposed changes in post classifications is to reduce the current high staff attrition levels by applying the standards of the International Civil Service Commission in the classification of posts, and to reduce the associated costs with managing the high levels of staff turnover;

3. *Takes note of the objective of UNOPS management to achieve, through the reclassification exercise, a reduction in the current attrition rates as well as increased cost savings from greater productivity and reduced selection and training expenditures for new staff, while recognizing that these expectations can be affected by a number of other factors;*
4. *Approves all the proposed post reclassifications as per DP/2009/7 and the associated increase in the 2008-2009 biennial administrative budget of up to \$1,045 million, and encourages the Executive Director to prioritize the post upgrades for those positions with the greatest transformational impact for the organization;*
5. *Requests UNOPS to report to the Executive Board, in the Executive Director's annual report, on the implementation of the post upgrades, as well as on the productivity of the organization, including the impact on staff attrition rates and the ratio of administrative budget to programme expenditure.*

22 January 2009

2009/6

Oral report to the Executive Board on the implementation of the UNDP gender equality strategy, 2008-2011

The Executive Board

1. *Takes note of the oral report on the implementation of the UNDP gender strategy and action plan, as requested in decision 2006/3;*
2. *Recognizes the importance of mainstreaming gender equality as reflected in the triennial comprehensive policy review of operational activities for the development of the United Nations system (A/RES/62/208), and in the strategic plan of UNDP, 2008-2011;*
3. *Requests the Administrator to provide an oral report annually to the Executive Board on the implementation of the gender strategy and action plan, as set forth in DP/2005/7, for the remainder of the period of the strategic plan, at its first regular session each year.*

22 January 2009

2009/7

Expression of appreciation to Kemal Derviş, Administrator of the United Nations Development Programme from 2005 to 2009

The Executive Board,

Noting with regret that on 1 March 2009 Kemal Derviş will leave his position as Administrator of the United Nations Development Programme, which he assumed in 2005,

Acknowledging the drive of Kemal Derviş to strengthen the United Nations Development Group and contribute to global development,

Also acknowledging the efforts and progress made by Mr. Derviş in increasing the effectiveness and coherence of the United Nations development system through reform initiatives such as 'delivering as one', and in providing the United Nations Development Group with leadership and guidance to confront global challenges and crises,

Noting with appreciation that Mr. Derviş has promoted and supported the achievement of the Millennium Development Goals and the other internationally agreed development goals,

Acknowledging the increased efficiency of UNDP in responding effectively to the needs of programme countries during the tenure of Mr. Derviş,

Recognizing in this context that Mr. Derviş has enhanced the contribution of UNDP in all its programmatic areas, encompassing democratic governance; poverty alleviation; the

environment; and crisis prevention and recovery; and has made gender equality a priority across all these areas.

Noting with great satisfaction that, through the efforts of Mr. Derviş, voluntary contributions to UNDP have continued to increase,

1. *Decides* to pay special farewell tribute to Mr. Kemal Derviş by:
 - (a) *Recognizing* the commitment, dedication and vision he has shown in strengthening the role of the entire United Nations development system and in eradicating poverty;
 - (b) *Commending him* for his effective guidance and management of UNDP from 2005 to 2009;
 - (c) *Expressing its gratitude* for his outstanding leadership in times of crisis during his tenure;
2. *Extends* its warm wishes to Kemal Derviş for continued good health and success in his future endeavours.

21 January 2009

2009/8

Overview of decisions adopted by the Executive Board at its first regular session 2009

The Executive Board

Recalls that during its first regular session 2009, it:

Item 1

Organizational matters

Elected the following members of the Bureau for 2009:

President:

H.E. Mr. Mohammad Khazaei (Iran, Islamic Republic of)
 Vice-President Mr. William Exantus (Haiti)
 Vice-President Mr. Jeroen Steeghs (Netherlands)
 Vice-President Mr. Dragan Mičić (Serbia)
 Vice-President Mr. Omary Mjenga (Tanzania, United Republic of)

Adopted the agenda and work plan for its first regular session 2009 (DP/2009/L.1);

Adopted the report of the second regular session 2008 (DP/2009/1) and its corrigendum (DP/2009/1/Corr.1);

Adopted the annual work plan for 2009 (DP/2009/CRP.1);

Approved the tentative work plan for the annual session 2009;

Agreed to the following schedule for the remaining sessions of the Executive Board in 2009:

Annual session 2009: 26 May to 5 June 2009

Second regular session 2009: 8 to 11 September 2009

UNDP segment

Item 2

Financial, budgetary and administrative matters

Took note of the report on cost classification in UNDP (DP/2009/3).

Item 3

Country programmes and related matters

Adopted decision 2009/1 on the proposed measures for the resumption of UNDP programme operations in the Democratic People's Republic of Korea;

Approved the following country programme documents:

Africa: Angola, Côte d'Ivoire, Kenya, Mauritania and the Republic of the Congo;

Asia and the Pacific: Timor-Leste;

Latin America and the Caribbean: Haiti and Venezuela.

Item 7

United Nations Office for Project Services

Adopted decision 2009/4 on the financial regulations and rules of the United Nations Office for Project Services;

Adopted decision 2009/5 on the post classification exercise and implementation for the United Nations Office for Project Services.

Item 9

Gender in UNDP

Adopted decision 2009/6 on the implementation of the UNDP gender equality strategy, 2008-2011.

Item 8

United Nations Capital Development Fund

Heard an oral report by the Executive Secretary of the United Nations Capital Development Fund on the preliminary 2008 results, and perspectives for 2009-2011.

Item 10

Other matters

Adopted decision 2009/7, an expression of appreciation to Kemal Derviş, Administrator of UNDP from 2005-2009.

UNFPA segment

Item 6

Country programmes and related matters

Approved the following country programme documents:

Africa: Angola, Côte d'Ivoire, Kenya and Mauritania;

Asia and the Pacific: Timor-Leste;

Latin America and the Caribbean: Haiti and Venezuela.

Joint UNDP/UNFPA segment

Item 4

Recommendations of the United Nations Board of Auditors

Adopted decision 2009/2 on the reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007.

Item 5

Report to the Economic and Social Council

Adopted decision 2000/3 on the report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council.

Item 10**Other matters**

UNDP: held an informal consultation on the implementation of decision 2008/37 on internal audit and oversight;

UNFPA: gave an oral report on the development of the UNFPA evaluation policy;

UNOPS: held a briefing on the UNOPS strategy.

Joint meeting of the Executive Board of UNDP/UNFPA, UNICEF and WFP

Held a joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP on 23 and 26 January 2009, which addressed the following topics: (a) population growth and rapid urbanization; (b) unstable food prices and the linkage with food and nutrition security; and (c) harmonization among the United Nations funds and programmes (business practices and reinforcing state capacity).

22 January 2009

2009/9**Annual report of the Administrator, including the operationalization and extension of the UNDP strategic plan, 2008-2011***The Executive Board*

1. *Takes note of* the report on the annual report of the Administrator, including the operationalization and extension of the strategic plan, 2008-2011 (DP/2009/11);
2. *Recalls* General Assembly resolution 63/232 on operational activities for development, which, inter alia, decided to change the comprehensive policy review of operational activities from a triennial to a quadrennial cycle in order to better provide policy guidance to the United Nations funds and programmes and the specialized agencies and urged the funds and programmes to carry out any changes required to align their planning cycles with the quadrennial comprehensive policy review, including the implementation of midterm reviews as necessary;
3. *Recalls* its decision 2008/15, and *also recalls* its decision 2008/14, which, inter alia, urged UNDP to give top priority to achieving the Millennium Development Goals and eradicating poverty, and requested UNDP to include in future annual reports of the Administrator a comprehensive comparative analysis of its spending for United Nations system coordination and programming;
4. *Notes with concern* that 'earmarked' resources have continued to far exceed the regular resources of UNDP, and that core resources, because of their untied nature, form the bedrock of UNDP finances;
5. *Requests* the Administrator to include in future reports: (a) information on challenges to the implementation of the strategic vision and the related focus areas of the strategic plan, 2008-2013, and show how UNDP plans to address those challenges; (b) information on the consequences and remedial action foreseen to achieve the agreed objectives; (c) detailed information on the contribution of UNDP to the implementation of the management and accountability framework of the United Nations development and resident coordinator system, including the functional firewall of the resident coordinator system; and (d) a summary table listing project evaluations and outcome evaluations conducted in the previous year;
6. *Urges* UNDP to continue to strengthen the annual report, starting in 2010, to integrate information on its contributions to the development outcomes of the strategic plan and, in that regard, *supports* the UNDP plan to provide more in-depth analysis, starting in programme areas with higher demand;
7. *Extends* the UNDP strategic plan, 2008-2011, including the integrated financial resources framework and relevant UNDP global and regional programmes, to 2013;

8. *Requests* the Administrator to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the relevant UNDP global and regional programmes;

9. *Also requests* the Administrator to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNDP strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

2 June 2009

2009/10

Status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards

The Executive Board

1. *Takes note of* the report on the status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards (DP/2009/12);

2. *Notes* that UNDP has been able to meet the first annual funding target (2008) for regular ('core') resources set out in its strategic plan, covering the period 2008-2011;

3. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system, *reiterates* that regular resources form the bedrock of UNDP finances, and *requests* all countries that have not yet done so to make contributions to regular resources for 2009;

4. *Further notes*, with concern, that according to current UNDP projections and subject to further exchange rate fluctuations, contributions to UNDP regular resources are expected to fall to \$965 million from the 2008 level, and therefore not reach the targeted \$1.25 billion in 2009 in addition to being highly unpredictable for 2010, and *calls upon* UNDP to hold an informal consultation with the Board on a strategy to address the projected funding gap;

5. *Stresses* that the financial crisis should not diminish the capacity of UNDP to assist countries in achieving their development goals; and *recognizes* that strengthening the role and capacity of UNDP to assist countries in achieving their development goals requires an increase in UNDP resources in line with the projections calculated in its strategic plan, 2008-2011 and an expansion of its resource base on a continuous, more predictable and assured basis, as well as continuing improvement in UNDP reporting on its effectiveness, efficiency, coherence and results;

6. *Stresses* the importance of a stable, predictable base of regular resources and encourage Member States that are in a position to do so to announce pledges, on a multi-year basis if feasible, and payment schedules, and to adhere to such pledges and payment schedules thereafter;

2 June 2009

2009/11

Annual report on evaluation in UNDP

The Executive Board

1. *Takes note of* the report on evaluation in UNDP (DP/2009/13);

2. *Welcomes* the additional information and analysis on the evaluation functions and activities of the United Nations Capital Development Fund (UNCDF), the United Nations Development Fund for Women (UNIFEM) and the United Nations Volunteers programme, as well as their actions in strengthening evaluation through dedicated units, the development of evaluation tools and guidelines, and attention to evaluation follow-up;

3. *Further welcomes* the enhanced and harmonized methodology of the assessment of development results, as well as their greater coverage and timeliness to improve their value in the planning of new country programmes;

4. *Recognizes* that UNDP has strengthened evaluation oversight through the issuance of directives reinforcing the roles and responsibilities of regional bureaux and country offices and the inclusion of an indicator on management response compliance in the management 'dashboard';
5. *Requests* UNDP to address the issues raised by the evaluations;
6. *Notes* the decline in the total number of decentralized evaluations, and in this regard *requests* UNDP to strengthen decentralized evaluation capacity to monitor and evaluate programmes at the country level and to increase the use of these evaluations as the basis for decision-making for future improvements, taking into account the need to support regions and focus areas with lower evaluation coverage and higher resource levels;
7. *Notes* the decline in country programme compliance with undertaking outcome evaluations, and *requests* UNDP to improve compliance through the establishment and appropriate resourcing of achievable country programme evaluation plans, including the resourcing of decentralized outcome evaluations from programme resources;
8. *Notes* the continuing challenge of the quality of decentralized evaluations, and *emphasizes* the need for UNDP to improve programme planning and results-based management in order to improve the design and methodology of decentralized evaluations;
9. *Acknowledges* the increase in dedicated monitoring and evaluation specialists in 2008, and *encourages* UNDP to continue professionalizing the function through improvements in dedicated personnel and their sustainability to address the fact that some programming units are without such expertise;
10. *Notes* the slight improvement in the submission of management responses to decentralized evaluations, and *encourages* UNDP to further improve the submission and tracking of management responses to improve accountability and transparency on evaluation follow-up;
11. *Further requests* UNDP to support national evaluation capacity development;
12. *Recalls* General Assembly resolution 62/208, which encourages the strengthening of evaluation activities, with particular focus on development results, including through the promotion of collaborative approaches to evaluation, including joint evaluations; and in this regard *encourages* UNDP to continue to conduct joint evaluations with other United Nations organizations while retaining a focus on the accountability of UNDP;
13. *Approves* the programme of work for 2009-2010 proposed by the Evaluation Office.

2 June 2009

2009/12

Annual report of UNCDF and progress report on the implementation of the strategic partnership between UNCDF and UNDP

The Executive Board

1. *Takes note* of the annual report of the Executive Secretary of the United Nations Capital Development Fund (UNCDF) (DP/2009/19) and *notes* the programmatic and operational results contained therein;
2. *Welcomes* the concrete and scalable contributions by UNCDF towards localizing the Millennium Development Goals in the least developed countries, by providing investment capital and technical assistance to build local development and promote inclusive microfinance services that benefit poor households and small and micro enterprises;
3. *Reiterates* its support for the proposed UNCDF programming and funding arrangements, 2008-2011, presented at the first regular session 2008, and encourages Member States in a position to do so to contribute to UNCDF regular resources or by means of multi-year thematic contributions at the level necessary to implement the UNCDF investment plan, 2008-2011, which

would allow UNCDF to expand its services and investment support to from 38 to 45 least developed countries;

4. *Recommends* that UNDP and UNCDF further strengthen their strategic partnership as outlined in document DP/2009/20, and *requests* that they report to the Board regularly, including at its annual session 2011 on the challenges and lessons learned in this regard.

2 June 2009

2009/13

Annual report of the Executive Director of UNIFEM and extension of its strategic plan

The Executive Board

1. *Takes note of* the annual report of the Executive Director of the United Nations Development Fund for Women (UNIFEM) (DP/2009/21) and its corrigendum (DP/2009/21/Corr.1/Rev.1), and the information on its strategic plan, 2008-2011, contained in the report;

2. *Recognizes* the contribution of UNIFEM in supporting programme countries as they advance agreed development priorities, including the Millennium Development Goals, as well as assisting countries in linking progress on the Goals with efforts to implement the Beijing Platform for Action and the United Nations Convention on the Elimination of All Forms of Discrimination against Women;

3. *Requests* UNIFEM, in its annual report to the Executive Board, to include qualitative and quantitative information on progress and challenges toward achieving the goals and outcomes of its strategic plan, using the indicators defined in the plan.

4. *Recognizes* the efforts of UNIFEM to track performance, progress and gaps more effectively, and *requests* the Executive Director to continue to improve the linkage between outputs and outcomes in the annual report in order to better demonstrate the impact of UNIFEM activities;

5. *Commends* UNIFEM for having surpassed the projections for resource mobilization in 2008 and the expansion of its partnerships with bilateral donors, civil society and private sector partners, and *encourages* the Fund to continue to broaden its resource base and to seek stronger partnerships in order to meet the resource mobilization targets in its strategic plan, paying particular attention to its core resources;

6. *Takes note of* the briefing note on criteria and methodology for regular ('core') resources allocation (annex 3 to DP/2009/21) and the letter addressed to the UNDP Administrator by the Chair of the Consultative Committee of UNIFEM on 27 May 2009 (annex 2 to DP/2009/21) and following consultation with Member States *decides* to consider them at the second regular session 2009;

7. *Encourages* UNIFEM to continue to cooperate with all relevant United Nations entities to further promote gender equality and the empowerment of women;

8. *Extends* the UNIFEM strategic plan, 2008-2011, including the integrated financial resources framework, to 2013;

9. *Requests* the Executive Director to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the relevant UNIFEM global and regional programmes;

10. *Also requests* the Executive Director to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNIFEM strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

2 June 2009

2009/14

Annual report of the Executive Director of the United Nations Office for Project Services*The Executive Board*

1. *Takes note of* the annual report of the Executive Director of the United Nations Office for Project Services (UNOPS) (DP/2009/22);
2. *Welcomes* the progress of UNOPS towards greater effectiveness and efficiency in its business practices;
3. *Takes note of* the UNOPS contributions to United Nations operational activities and results, often in the most challenging of environments;
4. *Also takes note of* rising demand for UNOPS services, as demonstrated by its record business acquisition, and indications of growing professionalism, as suggested by recent positive survey trends and client satisfaction;
5. *Encourages* UNOPS to integrate additional information on and analysis of its client satisfaction surveys into future reports.

29 May 2009

2009/15

Reports of UNDP, UNFPA and UNOPS on internal audit and oversight*The Executive Board*

1. *Takes note of:* (a) the UNDP report on internal audit and investigations (DP/2009/23); (b) the report of the Ethics Office (DP/2009/25); (c) the report on UNFPA internal audit and oversight activities in 2008 (DP/FPA/2009/5); and (d) the report of the United Nations Office for Project Services on internal audit services to the organization in 2008 (DP/2009/24);
2. *Welcomes* the focus on key and recurrent management issues, the clarity and format of the recommendations, and the risk-based audit planning outlined in the internal audit reports;
3. *Welcomes* the inclusion in the respective audit and oversight reports of key findings, of unresolved audit recommendations and explanations pertaining to findings that have remained unresolved for 18 months or more;
4. *Recalls* decision 2008/13 on General Assembly resolution 62/208, *takes note of* actions undertaken by UNDP and UNFPA to further strengthen the national execution modality and national ownership, and *requests* UNDP and UNFPA to address all operational issues identified in the audit reports, with particular attention given to capacity-building;
5. *Recalls* decision 2008/37, which inter alia, stipulated the procedure for the disclosure of internal audit reports, and *requests* UNDP, UNFPA and UNOPS to:
 - (a) Include in future annual reports comprehensive information on disclosure, including the number of internal audit reports disclosed and their titles; and
 - (b) Provide the concerned governments with adequate time to review and comment on the internal audit reports, prior to the disclosure;
6. *Endorses* the decision of UNDP, UNFPA and UNOPS to defer implementation of the International Public Sector Accounting Standards (IPSAS) by 2012, and *requests* the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to commit, as a matter of priority, to adopting IPSAS no later than 2012 and submitting to the Board their IPSAS-compliant financial statements for the year 2012 at the second regular session 2013;
7. *Requests* UNDP, UNFPA and UNOPS to make their IPSAS implementation plans available on their respective websites, and to update the Executive Board on a regular basis until the financial statements are submitted at the second regular session 2013;

8. *Requests* UNDP, UNFPA and UNOPS to include in future reports multi-year comparisons of trends in audit issues;

9. *Shares* the concern of UNDP and UNFPA management on the recurrent findings outlined in documents DP/2009/23 and DP/FPA/2009/5 relating to project management, programme management, and monitoring and evaluation, *welcomes* the ongoing efforts of UNDP and UNFPA management to address those systemic weaknesses, and *looks forward to* significant improvements in audit findings relating to those areas by 2010, to be reported to the Executive Board at its annual session 2011, through the internal audit reports of UNDP and UNFPA;

10. *Requests* UNDP management and UNFPA management to inform the Executive Board on strategies and activities they have implemented to address the recurrent audit findings identified in documents DP/2009/23 and DP/FPA/2009/5;

With regard to UNDP,

11. *Welcomes* the continued improvement in the internal audit coverage of UNDP country offices and headquarters units, *encourages* UNDP to expand its audit coverage of headquarters units, and *notes with concern* the number of country office audits, which gave rise to an unsatisfactory audit rating;

12. *Notes* the decreasing number of audit recommendations that remain outstanding after more than 18 months, and *requests* UNDP to maintain its follow-up efforts for implementing those recommendations;

13. *Notes with appreciation* the significant progress made in the timely submission of audit reports covering projects executed by non-governmental organizations and/or national governments;

14. *Takes note of* the annual report of the Audit Advisory Committee for 2008;

15. With reference to paragraph 9 above, *welcomes* the progress made in addressing the recurrent findings on audit issues identified in document DP/2009/23, including weaknesses in procurement, asset management and financial resources, and *requests* UNDP to address those issues as a matter of priority and in future planning efforts in country offices and at headquarters.

With regard to UNFPA,

16. *Expresses support* for the continued strengthening of the accountability and assurance process in UNFPA, and *urges* the Executive Director to continue to strengthen risk-based audit planning, adopt an internal control framework in line with internationally recognized best practices, implement enterprise risk management, fill vacant posts in the Division for Oversight Services to ensure appropriate audit coverage, and ensure that the level of resources made available to the Division is within the range recommended by the Joint Inspection Unit in report JIU/REP/2006/2;

17. *Recalls* the provisions of article XII of the financial rules and regulations of the United Nations on external audit, particularly financial regulation 12.6, and *stresses* that all agreements on funding should be in accordance with General Assembly resolutions and Executive Board decisions;

18. *Reiterates* its request to the Executive Director to take the necessary measures to ensure compliance with UNFPA policies, rules and regulations.

With regard to UNOPS

19. *Welcomes* the progress made to increase the internal audit capacity of the organization;

20. *Welcomes* the increased internal audit coverage in 2008;

21. *Takes note of* the annual report of the Strategic and Advisory Committee for 2008, and *endorses* the revised terms of reference included therein, subject to the following modifications:

- (a) Members of the Strategic and Advisory Committee, prior to their appointment, should be reviewed for any possible conflict of interest, consistent with decision 2008/37;
- (b) In appointing future members of the Strategic and Advisory Committee, the Executive Director shall ensure that at least a simple majority of the membership has significant, relevant and recent financial or internal oversight experience;
- (c) The Strategic and Advisory Committee, in fulfilling its advisory role in oversight, can perform any of the principal duties listed in chapter 5, at its discretion.

3 June 2009

2009/16

Report of the UNFPA Executive Director for 2008: progress in implementing the strategic plan, 2008-2011

The Executive Board

1. *Takes note* of the documents that make up the report of the Executive Director for 2008: DP/FPA/2009/2 (Part I), DP/FPA/2009/2 (Part I, Add.1 and its corrigendum, Part I, Add.1/Corr.1), and DP/FPA/2009/2 (Part II), and also takes note of the continuous progress made in aligning UNFPA programming with the UNFPA strategic plan, 2008-2011, in response to the national priorities of programme countries;
2. *Recalls* General Assembly resolution 63/232 on operational activities for development, which, inter alia, urges the funds and programmes to carry out any changes required to align their planning cycles with the quadrennial comprehensive policy review, including the implementation of midterm reviews as necessary;
3. *Extends* the UNFPA strategic plan, 2008-2011, to 2013, including the integrated financial resources framework and the UNFPA global and regional programme, 2008-2011;
4. *Requests* the Executive Director to include in future annual reports references to the baselines and targets of the outcomes and outputs of the strategic plan, 2008-2011, with a view to fully tracking progress in achieving these targets and outcomes;
5. *Requests* the Executive Director to submit to the Executive Board, at its annual session 2011, a midterm review of the extended strategic plan, 2008-2013, including the integrated financial resources framework and the UNFPA global and regional programme;
6. *Also requests* the Executive Director to submit to the Executive Board, at its first regular session 2013, a cumulative review of the extended strategic plan, 2008-2013, prior to the submission of a draft of the UNFPA strategic plan, 2014-2017, at the annual session 2013, and ahead of its formal submission at the second regular session 2013.

3 June 2009

2009/17

Funding commitments to UNFPA: report on contributions by Member States and others to regular and co-financing resources for 2009 and future years

The Executive Board

1. *Takes note of* the report on contributions by Member States and others to regular and co-financing resources for 2009 and future years (DP/FPA/2009/3);
2. *Welcomes* the increase in the 2008 regular income level of UNFPA and the increase in the 2008 co-financing income, and *also welcomes* the contributions made by programme countries;
3. *Emphasizes* that regular resources are the bedrock of UNFPA and essential to maintaining the multilateral, neutral and universal nature of its work, and *encourages* UNFPA to further

mobilize these resources while also continuing to mobilize supplementary resources for its thematic funds and programmes;

4. *Stresses* that the financial crisis should not diminish the capacity of UNFPA to assist countries in achieving their development goals; and *recognizes* that strengthening the role and capacity of UNFPA to assist countries in achieving their development goals requires an increase in UNFPA resources in line with the projections calculated in its strategic plan, 2008-2011 and an expansion of its resource base on a continuous, more predictable and assured basis, as well as continuing improvement in UNFPA reporting on its effectiveness, efficiency, coherence and results;

5. *Recognizes* that sustaining and improving the UNFPA funding level will require countries that are in a position to do so to increase their contributions during the period of the UNFPA strategic plan;

6. *Encourages* all countries that are in a position to do so to make contributions early in the year and to make multi-year pledges;

7. *Emphasizes* that UNFPA needs strong political and increased financial support as well as increased and predictable core funding in order to enhance its assistance to countries to fully integrate the agenda of the International Conference on Population and Development into national development strategies and frameworks.

2 June 2009

2009/18

UNFPA evaluation policy

The Executive Board

1. *Recalls* decision 2007/40 on the UNFPA strategic plan, 2008-2011, and the UNFPA accountability framework, and decision 2008/37 on the UNFPA oversight policy, and *recognizes* that these documents lay the foundation for the UNFPA evaluation policy;

2. *Welcomes* the UNFPA evaluation policy (DP/FPA/2009/4) as an important step towards establishing a common institutional basis for increasing transparency, coherence and efficiency in generating and using evaluations for organizational learning and effective management for results, in order to support accountability and ensure impartiality;

3. *Welcomes* the emphasis of the evaluation policy on strengthening the evaluation capacity of programme countries, in accordance with General Assembly resolution 62/208, and *calls on* UNFPA to continue to conduct evaluations of operations at the country level in close consultation with national governments and to assist them in developing their national evaluation capacity;

4. *Welcomes* the continuing efforts of UNFPA to align the evaluation policy with the norms and standards for evaluation by the United Nations system, through the United Nations Evaluation Group;

5. *Approves* the UNFPA evaluation policy as presented in document DP/FPA/2009/4, subject to the provisions of the present decision, and *notes* that the mandate of the evaluation function is to evaluate the effectiveness and efficiency of UNFPA programmes and results;

6. *Reaffirms* that, in accordance with paragraphs 39 and 40 of the UNFPA oversight policy (DP/FPA/2008/14), the Executive Board receives information on the results of evaluations and provides guidance accordingly;

7. *Recalls* its decision 2008/37 and *urges* the Executive Director to ensure that the evaluation functions of UNFPA and the evaluations carried out by UNFPA, in consultation with national governments in accordance with the evaluation policy, are independent and impartial;

8. *Requests* the Executive Director to:

- (a) Safeguard the quality, impartiality and independence of the evaluation function and evaluations performed in UNFPA;
 - (b) Appoint the Director of the Division for Oversight Services and the Chief of the Evaluation Branch in the Division for Oversight Services, limiting the term of their appointments to five and four years, respectively, renewable once, and barring re-entry into UNFPA;
 - (c) Ensure that the Director of the Division for Oversight Services has the independence to report directly to the Executive Board on evaluations led by the Division for Oversight Services, as well as to track follow-up of the management responses resulting from the evaluations;
 - (d) Ensure that the Chief of the Evaluation Branch in the Division for Oversight Services has the final say on the contents of evaluation reports issued by the Division for Oversight Services;
 - (e) Provide adequate human and financial resources for evaluation at global, regional and country levels, as well as strengthen an independent, credible and useful evaluation function;
 - (f) Ensure that all programmes, especially the country programmes, are evaluated at least once during their cycle, that management responses are prepared for all evaluation reports, that recommendations are implemented, and that lessons learned are built into future policies, programmes and operations;
 - (g) Submit for information purposes, a biennial evaluation plan to the Executive Board at its annual session 2010, bearing in mind the importance of linkages between evaluation and the UNFPA strategic plan, 2008-2011;
 - (h) Provide a separate management response to key and recurring issues identified in the biennial report of the Division for Oversight Services;
 - (i) Ensure the transparent dissemination of evaluation results, including making reports broadly available to the Executive Board and to the public, except in those cases where the reasonable protection and confidentiality of some stakeholders are required;
9. *Requests* that the biennial reports of the Director of the Division for Oversight Services, to the Executive Board, address the function, findings and recommendations of evaluations, compliance, quality of evaluations, analysis of the factors affecting quality, and the follow-up to evaluations conducted by UNFPA;
10. *Recalling* the responsibility of UNFPA to serve its beneficiaries and to add value to national development plans and priorities, in accordance with General Assembly resolution 49/128 on the report of the International Conference on Population and Development, and *recognizing* the linkages among evidence-informed methodology to improve programming, results-based management and evaluation, *requests* the Executive Director to develop guidelines on evidence-informed methodology to improve programming and to strengthen results-based management, and to include a section on these issues in the management response to the report presented by the Division for Oversight Services at the annual session 2010;
11. *Encourages* UNFPA to clarify roles and responsibilities within the Division for Oversight Services and with other divisions in UNFPA with regard to planning, implementation, supervision, quality assurance and follow-up, and elaborate how the evaluation function is distinguished from other oversight mechanisms, as well as clarify how evaluations differ from internal reviews;
12. *Requests* the Executive Director to submit a review of the UNFPA evaluation policy at the annual session 2012 of the Executive Board.

3 June 2009

2009/19

Overview of decisions adopted by the Executive Board at its annual session 2009

The Executive Board

Recalls that during its annual session 2009, it:

Item 1

Organizational matters

Approved the agenda and work plan for its annual session 2009 (DP/2009/L.2);

Approved the report of the first regular session 2009 (DP/2009/9);

Agreed to the following schedule of future sessions of the Executive Board in 2009:

Second regular session 2009: 8 to 11 September 2009;

Adopted the tentative work plan for the second regular session 2009 of the Executive Board;

Took an oral decision to postpone, from the second regular session 2009 to the first regular session 2010, consideration of the UNDP and the UNIFEM biennial support budgets, 2010-2011, and of the UNDP midterm review of the programming arrangements, 2008-2011.

UNDP segment

Item 2

Annual report of the Administrator

Adopted decision 2009/9 on the annual report of the Administrator, including the operationalization and extension of the UNDP strategic plan, 2008-2011;

Took note of the report of UNDP on the recommendations of the Joint Inspection Unit in 2008 (DP/2009/11/Add.1), and the statistical annex (DP/2009/11/Add.2) and its corrigendum (DP/2009/11/Add.2/Corr.1).

Item 3

Funding commitments to UNDP

Adopted decision 2009/10 on the status of regular resources funding commitments to UNDP and its funds and programmes for 2009 and onwards.

Item 4

Evaluation (UNDP)

Adopted decision 2009/11 on the annual report on evaluation in UNDP.

Took note of the following documents:

- (a) Evaluation of the third regional cooperation framework (2006-2009) for the Arab States (DP/2009/14);
- (b) Management response to the evaluation of the third regional cooperation framework (2006-2009) for the Arab States (DP/2009/15);
- (c) Follow-up to management responses on evaluations, including decentralized evaluations (DP/2009/16).

Item 5

Human Development Report

Took note of the update on *Human Development Report* consultations (DP/2009/17).

Item 6

Country programmes and related matters (UNDP)

Took note of the first one-year extensions of the country programmes for Azerbaijan, Chile, Iran (Islamic Republic of), Serbia, Somalia and Zimbabwe (DP/2009/18, table 1);

Approved the second one-year extension of the country programme for Turks and Caicos Islands (DP/2009/18, table 2);

Approved the first two-year extensions of the country programmes for Barbados and the Organization of Eastern Caribbean States, Mozambique and the Philippines (DP/2009/18, table 2);

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Botswana (DP/DCP/BWA/1)

Draft country programme document for Burundi (DP/DCP/BDI/2);

Arab States

Draft country programme document for Lebanon (DP/DCP/LBN/1);

Asia and the Pacific

Draft country programme document for Afghanistan (DP/DCP/AFG/2);

Europe and the Commonwealth of Independent States

Draft country programme document for Armenia (DP/DCP/ARM/2)

Draft country programme document for Bosnia and Herzegovina (DP/DCP/BIH/2)

Draft country programme document for the former Yugoslav Republic of Macedonia (DP/DCP/MKD/2)

Draft country programme document for Kazakhstan (DP/DCP/KAZ/2)

Draft country programme document for Tajikistan (DP/DCP/TJK/1)

Draft country programme document for Turkmenistan (DP/DCP/TKM/1)

Draft country programme document for Uzbekistan (DP/DCP/UZB/2);

Latin America and the Caribbean

Draft country programme document for Ecuador (DP/DCP/ECU/1);

Item 7

United Nations Capital Development Fund

Adopted decision 2009/12 on the annual report of the United Nations Capital Development Fund (UNCDF) and the progress report on the implementation of the strategic partnership between UNCDF and UNDP;

Item 8

United Nations Development Fund for Women

Adopted decision 2009/13 on the annual report of the Executive Director of the United Nations Development Fund for Women (UNIFEM) and the extension of its strategic plan.

UNOPS segment

Item 9

United Nations Office for Project Services

Adopted decision 2009/14 on the annual report of the Executive Director of the United Nations Office for Project Services.

UNFPA segment

Item 12

Annual report of the Executive Director

Adopted decision 2009/16 on the report of the UNFPA Executive Director for 2008: progress in implementing the strategic plan, 2008-2011.

Item 13

Funding commitments to UNFPA

Adopted decision 2009/17 on funding commitments to UNFPA: report on contributions by Member States and others to regular and co-financing resources for 2009 and future years.

Item 14

Country programmes and related matters (UNFPA)

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Botswana (DP/FPA/DCP/BWA/5)

Draft country programme document for Burundi (DP/FPA/DCP/BDI/7);

Approved the two-year extension of the country programme for Mozambique (DP/FPA/2009/6);

Arab States

Draft country programme document for Lebanon (DP/FPA/DCP/LBN/3)

Took note of the one-year extension of the country programme for the Occupied Palestinian Territory (DP/FPA/2009/7) and its corrigendum (DP/FPA/2009/7/Corr.1);

Asia and the Pacific

Draft country programme document for Afghanistan (DP/FPA/DCP/AFG/3)

Approved the two-year extension of the country programme for the Philippines (DP/FPA/2009/8, table 2)

Took note of the one-year extension of the country programme for the Democratic People's Republic of Korea (DP/FPA/2009/8, table 1)

Took note of the one-year extension of the country programme for Iran (Islamic Republic of) (DP/FPA/2009/8, table 1)

Eastern Europe and Central Asia

Draft country programme document for Armenia (DP/FPA/DCP/ARM/2)

Draft country programme document for Bosnia and Herzegovina (DP/FPA/DCP/BIH/1) and its corrigendum (DP/FPA/DCP/BIH/1/Corr.1)

Draft country programme document for Kazakhstan (DP/FPA/DCP/KAZ/3)

Draft country programme document for Tajikistan (DP/FPA/DCP/TJK/3)

Draft country programme document for Turkmenistan (DP/FPA/DCP/TKM/3)

Draft country programme document for Uzbekistan (DP/FPA/DCP/UZB/3)

Took note of the one-year extension of the country programme for Azerbaijan (DP/FPA/2009/9, table 1)

Approved the two-year extension of the country programme for Kyrgyzstan (DP/FPA/2009/9, table 2);

Latin America and the Caribbean

Draft country programme for Ecuador (DP/FPA/DCP/ECU/5).

Item 15

Evaluation (UNFPA)

Adopted decision 2009/18 on the UNFPA evaluation policy.

Joint segment

Item 10

Internal audit and oversight (UNDP, UNFPA and UNOPS)

Adopted decision 2009/15 on the reports of UNDP, UNFPA and UNOPS on internal audit and oversight.

Item 11

Field visits

Took note of the following reports:

- (a) Report on the joint field visit to Cambodia (DP-FPA/2009/CRP.1) and its corrigendum (DP-FPA/2009/CRP.1/Corr.1);
- (b) Report of the UNDP/UNFPA field visit to Nepal (DP/2009/CRP.2-DP/FPA/2009/CRP.1).

Item 16**Other matters**

Held the following briefings and consultations:

UNDP

- (a) Briefing on peace-building and early recovery;
- (b) Informal consultation on the UNDP biennial support budget and the midterm review of programming arrangements;

UNFPA

- (a) Special event on the 2009 United Nations Population Award;
- (b) Informal consultation on the UNFPA evaluation policy;
- (c) Briefing on reproductive health commodity security and the female condom, and the UNFPA-UNICEF joint programme on female genital mutilation;

UNDP/UNFPA

Luncheon event on the global financial and economic crisis;

UNDP/UNFPA/UNOPS

Joint briefing on the implementation of the international public sector accounting standards.

3 June 2009

2009/20**Annual review of the financial situation, 2008***The Executive Board*

1. *Takes note of* the annual review of the financial situation, 2008 (DP/2009/28 and Corr.1), and the detailed information contained in its addendum (DP/2009/28/Add.1);
2. *Encourages* all Member States to support UNDP in reaching the resource targets set out in the strategic plan and reiterated in decision 2007/32, and to commit, as early as possible, their contributions to UNDP regular resources for the years 2009 and onwards, through multi-year pledges if possible;
3. *Recognizes* the importance of funding predictability in helping effective programme planning by UNDP since the timeliness of payments of contributions is essential to avoid liquidity constraints in regular resources;
4. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system, *reiterates* that regular resources form the bedrock of UNDP finances;
5. *Underlines* the need to meet the resource projections contained in the strategic plan, 2008-2011, and *recognizes* the important contribution to the achievement of the strategic plan made by other resources, including local resources, bilateral donors' contributions, multilateral sources and resources from system-wide funds;
6. *Calls upon* UNDP to include, in future reports on the financial situation, a table illustrating the financial results compared to those originally budgeted for, as contained in the strategic plan, and also to include more information in the cost recovery policy;
7. *Recalls* decisions 2003/22 and 2007/18, *reiterates* that cost recovery should bear the support costs associated with other resources-funded activities, *recognizes* that financial data presented in the financial reports forms an important part of the information sources necessary for the effective communication and assessment of the financial situation of UNDP, and *requests* that UNDP include information on cost recovery income and expenditure in its future annual financial reviews.

11 September 2009

2009/21

United Nations system technical cooperation expenditures, 2008

The Executive Board

1. *Takes note of* the report on United Nations system technical cooperation expenditures, 2008 (DP/2009/29), and its statistical addendum (DP/2009/29/Add.1);
2. *Supports* the integration of information from the report and its addendum into the report on the comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system, in accordance with General Assembly resolution 63/232;
3. *Notes that*, effective 2010, the United Nations Department of Economic and Social Affairs will implement resolution 63/232 and prepare a comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system.

11 September 2009

2009/22

Methodology and approach to the UNDP biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the report on the methodology and approach to the UNDP biennial support budget, 2010-2011 (DP/2009/30);
2. *Endorses* the proposed approach for the 2010-2011 biennial support budget, with the provisions outlined in the present decision, which is centred on driving cost efficiencies, investing in the organization and improving accountability and transparency;
3. In the context of improving transparency, *recommends* four broad classifications of activities and costs: (a) development, (b) management, (c) United Nations development coordination, and (d) special-purpose;
4. In that regard, *requests* UNDP to propose how to treat costs relating to United Nations development coordination as a separate cost category within its budget instruments;
5. In the context of improving transparency, accountability, and harmonization, *endorses* the UNDP decision to base post cost classification on the 'whole post' approach (whereby each individual post is paid from a single cost category) for all posts charged against budget categories and functions within the budget instrument(s) of the organization with the exception of the posts relating to the United Nations development coordination;
6. *Emphasizes* that the present decision should be part of overall efforts to contain management costs efficiently, and *requests* UNDP to provide, in its annual report to the Board, information on workload studies related to its United Nations development coordination function and associated costs;
7. *Also emphasizes* that, in the development of the budgets and budget methodologies, it is important to maintain the quality and integrity of the management oversight functions of the organization through, inter alia, the provision of sufficient resources for oversight offices to carry out their work plans;
8. In the context of development activities and costs, *endorses* two sub-classifications of activities and costs: (a) programmes, and (b) development effectiveness;
9. In the context of programmes and development effectiveness activities and costs, and based on the definitions provided, *endorses* those categories of activities and costs that are more appropriately considered 'programmes', and those that are more appropriately considered 'development effectiveness';

10. In the context of development effectiveness activities and costs, *endorses* two categories of activities and costs: (a) programme development and implementation, and (b) programme policy advisory services;
11. In the context of special-purpose costs and activities, *endorses* three sub-classifications of activities and costs: (a) General Assembly-mandated activities, (b) capital investments, and (c) non-UNDP operations administered by UNDP;
12. *Requests* UNDP, in applying the present decision, to strengthen harmonization in cooperation with UNFPA and UNICEF;
13. *Underlines* that these changes will not cause a reduction in the allocation for programme activities, and *stresses* the need to clearly outline the costs relating to the sub-classifications shifted between budget instruments;
14. *Requests* UNDP to be actively engaged in an informal consultation process with the Executive Board with a view to taking action on the biennial support budget, 2010-2011, at the first regular session 2010;
15. *Also requests* the Administrator to continue to improve the method of budgeting in collaboration with UNFPA and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan, and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011 and a joint report at the annual session 2012;
16. *Further requests* the Administrator to collaborate with UNFPA and UNICEF towards greater harmonization in the UNDP biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report on:
 - (a) improved results focus and enhanced linkages with the institutional results of the strategic plan; and
 - (b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;
17. *Further requests* the Administrator, as a step towards the single, integrated budget for UNDP, to improve the UNDP biennial support budget, 2012-2013, by:
 - (a) improving the linkages between biennial support budget resources and results;
 - (b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and
 - (c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNDP variable indirect costs to allow for appropriate analysis of the cost-recovery rate;
18. *Stresses* the need to provide information on actual expenditure information in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;
19. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNDP biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNDP, in collaboration with UNFPA and UNICEF, to present, for information, a note outlining a 'road map' for achieving the objectives identified in the present decision, at the first regular session 2010.

11 September 2009

2009/23

Evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP

The Executive Board

1. *Takes note of* the joint terminal evaluation of the implementation of the cooperation agreement between the United Nations Industrial Development Organization (UNIDO) and UNDP (DP/2009/32),
2. *Commends* the collaboration between the UNDP and UNIDO evaluation offices;
3. *Requests* UNDP to implement the recommendations of the evaluation, taking into consideration the deliberations of the General Conference of UNIDO in December 2009;
4. *Encourages* UNDP to replace the existing partnership agreement with UNIDO with a memorandum of understanding that describes the thematic areas of interest and simplifies and standardizes cooperation, including administrative arrangements, to ensure flexible and relevant support to national priorities.

11 September 2009

2009/24

Assistance to Myanmar

The Executive Board

1. *Takes note of* the Administrator's note on assistance to Myanmar and of the report submitted by the independent assessment mission to Myanmar, in particular the strategic challenges and recommendations mentioned therein;
2. *Requests* that the Administrator take account of and implement the findings of the independent assessment mission, as appropriate, under the Human Development Initiative;
3. *Endorses* the proposed one-year extension of the Human Development Initiative, phase 4, until 2011;
4. *Authorizes* the Administrator to allocate for the revised period (2008-2011) an estimated \$38.9 million from regular ('core') resources, and to mobilize other ('non-core') resources up to a total of \$65 million. Both amounts are inclusive of the \$24.1 million core and \$24.9 million non-core resources authorized by decision 2007/36.

11 September 2009

2009/25

United Nations Office for Project Services strategic plan, 2010-2013

The Executive Board

1. *Takes note with appreciation of* the consultative process employed in formulating the UNOPS strategic plan, 2010-2013 (DP/2009/36);
2. *Endorses* the strategic plan as proposed by the Executive Director of UNOPS in DP/2009/36;
3. *Reaffirms* the mandate of UNOPS, in the context of coherence and the furtherance of United Nations objectives, to act as a service provider to the United Nations system agencies, funds and programmes, international and regional financial institutions, intergovernmental organizations, donor and recipient governments and non-governmental organizations;

4. *Reconfirms* the role of UNOPS as a central resource for the United Nations system in procurement and contracts management as well as in civil works and physical infrastructure development, including the relevant capacity development activities;
5. *Recognizes* the potential for value-adding contributions that UNOPS can make in providing efficient, cost-effective services to development partners in the areas of project management, human resources, financial management and common/shared services;
6. *Authorizes* the Executive Director to sign, in consultation with the resident coordinator or the humanitarian coordinator, as appropriate, direct service agreements with governments;
7. *Further authorizes* the Executive Director to appoint UNOPS representatives and, where UNOPS is not covered by a framework agreement of another United Nations entity, to sign host-country agreements on behalf of the United Nations with governments regarding the activities of UNOPS in the host country, having previously informed the resident coordinator or the humanitarian coordinator, as appropriate;
8. *Requests* the Executive Director to inform the Executive Board in the annual report of the UNOPS Executive Director on the use of the authority given in paragraph 7;
9. *Takes note with appreciation of* the annual statistical report on the procurement activities of the United Nations system organizations (DP/2009/37), and *welcomes* the data presentation and analysis contained in the report.

11 September 2009

2009/26

Estimates for the UNFPA biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the functions, management outputs, indicators and resource requirements in the estimates for the UNFPA biennial support budget, 2010-2011, as contained in document DP/FPA/2009/10;
2. *Takes note of* the recommendations of the Advisory Committee on Administrative and Budgetary Questions, as contained in document DP/FPA/2009/11;
3. *Requests* UNFPA to further improve the indicators of the biennial support budget, 2010-2011, in order to make them more specific and measurable and, in that regard, to revise and improve relevant indicators by the first regular session 2010, through the submission, for information, of a corrigendum of the results matrix;
4. *Recalls* Executive Board decision 2007/15 which requests an update on the UNFPA policy on indirect cost recovery, and, in that regard, requests UNFPA to provide a report, at the first regular session 2010, on actual cost recovery for 2007 and 2008, and on the level of variable indirect costs;
5. *Approves* gross resources in the amount of \$274.5 million, representing the total biennial support budget, 2010-2011, and *notes* that the estimated net resources total \$236.3 million;
6. *Decides* that the appropriated amount should be used towards the 16 functions specified in document DP/FPA/2009/10, to achieve the management outputs in the UNFPA strategic plan, 2008-2013;
7. *Authorizes* an additional expenditure of \$5.7 million from regular resources to further develop and implement the enterprise resource planning (Atlas) project and the international public sector accounting standards;

8. *Also authorizes* an additional expenditure of \$5.8 million from regular resources to replenish the security reserve;
9. *Further authorizes* an additional expenditure of \$5.9 million from regular resources for the relocation of UNFPA headquarters, as a one-time occurrence, and *requests* an informal status report once relocation has been completed;
10. *Further authorizes* the reduction by \$4 million of the approved one-time costs for the new UNFPA organizational structure (decision 2008/6), which results in a revised total of \$24.4 million;
11. *Notes* that the set-up of some of the permanent regional office premises may be extended to 2010. In such instance, UNFPA will carry over a corresponding amount of the approved one-time cost levels to 2010;
12. *Requests* the Executive Director to continue to improve the method of budgeting in collaboration with UNDP and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011, and a joint report at the annual session 2012;
13. *Further requests* the Executive Director to collaborate with UNDP and UNICEF towards greater harmonization in the UNFPA biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report, on:
 - (a) improved results focus and enhanced linkages with the management results of the strategic plan; and
 - (b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;
14. *Further requests* the Executive Director to improve the UNFPA biennial support budget, 2012-2013, as a step towards a single, integrated budget for UNFPA, by:
 - (a) improving the linkages between resources and results;
 - (b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and
 - (c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNFPA variable indirect costs to allow for appropriate analysis of the cost-recovery rate.
15. *Stresses* the need to provide information on actual financial performance in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;
16. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNFPA biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNFPA, in collaboration with UNDP and UNICEF, to present, for information, a note outlining a 'road map' to achieve the objectives outlined in the present decision at the first regular session 2010.

11 September 2009

2009/27

Revision of the financial regulations and rules of UNFPA

The Executive Board

1. *Takes note of* the report on the revision of UNFPA financial regulations and rules (DP/FPA/2009/12);

2. *Approves* the revisions to the UNFPA financial regulations, as contained in document DP/FPA/2009/12, taking into account the provisions of the present decision;
3. *Requests*, for purposes of clarity and specificity, an amendment to the definitions of 'commitment' and 'obligation' in regulation 2.2, whereby the phrase "shall mean an engagement, such as ..." is replaced by the phrase "shall mean an engagement arising from";
4. *Takes note of* the changes to the financial rules as contained therein;
5. *Emphasizes* the continuing role of the Executive Board in the governance and oversight of UNFPA;
6. *Reiterates* the request of the Executive Board in decisions 2000/8 and 2002/6 for UNFPA to track its involvement in sector-wide approaches, to share this knowledge with the Executive Board, and to outline progress achieved in the annual report of the Executive Director.

11 September 2009

2009/28

Overview of decisions adopted by the Executive Board of UNDP/UNFPA at its second regular session 2009

The Executive Board

Recalls that during its second regular session 2009, it:

Item 1

Organizational matters

Approved the agenda and work plan for the second regular session 2009 (DP/2009/L.3);

Approved the report of the annual session 2009 (DP/2009/26);

Agreed to the following schedule of sessions of the Executive Board in 2010:

Election of the Bureau for 2010:	6 or 11 January 2010
First regular session 2010:	11 to 14 January <i>or</i> 19 to 22 January 2010
Joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP:	15 and 18 January 2010
Annual session 2010:	21 June to 2 July 2010 (Geneva)
Second regular session 2010:	13 to 16 September 2010.

UNDP segment

Item 2

Financial, budgetary and administrative matters (UNDP)

Adopted decision 2009/20 on the annual review of the financial situation, 2008;

Adopted decision 2009/21 on United Nations system technical cooperation expenditures, 2008;

Adopted decision 2009/22 on the methodology and approach to the UNDP biennial support budget, 2010-2011.

Item 3

Evaluation in UNDP

Adopted decision 2009/23 on the evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP.

Item 4

Country programmes and related matters (UNDP)

Adopted decision 2009/24 on assistance to Myanmar;

Approved the following final country programme documents on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Europe and the Commonwealth of Independent States: Armenia, Bosnia and Herzegovina, Kazakhstan, the former Yugoslav Republic of Macedonia, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean States: Ecuador;

Took note of the one-year extension of the country programme for the Libyan Arab Jamahiriya;

Took note of the following draft regional programme documents and draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Uganda (DP/DCP/UGA/2)

Arab States

Draft regional programme document for the Arab States (DP/RPD/RAS/2)

Europe and the Commonwealth of Independent States

Draft country programme document for Romania (DP/DCP/ROU/1)

Latin America and the Caribbean

Draft country programme document for Argentina (DP/DCP/ARG/2)

Draft country programme document for Guatemala (DP/DCP/GTM/2)

Item 5

United Nations Capital Development Fund

Heard an oral report on the United Nations Capital Development Fund cost recovery approach.

Item 6

United Nations Office for Project Services

Adopted decision 2009/25 on the United Nations Office for Project Services strategic plan, 2010-2013;

Took note of the annual statistical report on the procurement activities of United Nations system organizations (DP/2009/37).

Item 7

United Nations Development Fund for Women

Took note of the report on the criteria and methodology for regular resources allocation (DP/2009/38).

Joint segment

Item 8

Follow-up to the meeting of the UNAIDS Programme Coordinating Board

Took note of the report on the implementation of the decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (DP/2009/39-DP/FPA/2009/14).

Item 9

Internal audit and oversight

Heard oral reports of UNDP, UNFPA and UNOPS on the implementation of decision 2008/37 on internal audit and oversight.

UNFPA segment

Item 10

Financial, budgetary and administrative matters

Adopted decision 2009/26 on the estimates for the UNFPA biennial support budget, 2010-2011;

Adopted decision 2009/27 on the revision of the financial regulations and rules of UNFPA;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/FPA/2009/11) on the estimates for the UNFPA biennial support budget, 2010-2011;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/FPA/2009/13) on the revision of the financial regulations and rules of UNFPA.

Item 11

Country programmes and related matters (UNFPA)

Approved the following country programmes on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Eastern Europe and Central Asia: Armenia, Bosnia and Herzegovina, Kazakhstan, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean: Ecuador;

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Uganda (DP/FPA/DCP/UGA/7)

Latin America and the Caribbean

Draft country programme document for Guatemala (DP/FPA/DCP/GTM/6)

Item 12

Other matters

Held the following informal briefings and consultations:

UNDP

Held an informal consultation on the methodology and approach to the UNDP and UNIFEM biennial support budgets, 2010-2011, and the implementation of UNDP cost recovery;

Held an informal consultation on the UNDP evaluation policy;

Held a thematic debate on UNDP support to national capacity development.

UNFPA

Held a briefing on the 2010 round of censuses.

UNOPS

Held an informal consultation on UNOPS field operations.

11 September 2009

**TENTATIVE WORK PLAN
EXECUTIVE BOARD OF UNDP/UNFPA
FIRST REGULAR SESSION 2010
(11 and 19 to 22 January 2010, New York, or
6 and 11 to 14 January 2010, TBC)**

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
Monday, 11 January (or 6 January, TBC)	11 a.m.		Election of the Bureau of the Board for 2010
Day 1	10 a.m. - 1 p.m.	1	ORGANIZATIONAL MATTERS - Adoption of the agenda and work plan for the session - Adoption of the report of the second regular session 2009 - Adoption of the annual work plan 2010 of the Executive Board UNDP SEGMENT STATEMENT BY THE ADMINISTRATOR
		2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS - UNDP biennial support budget, 2010-2011 - Report of the ACABQ on the UNDP biennial support budget, 2010-2011
	3 - 5 p.m.	2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS (cont'd)
		3	PROGRAMMING ARRANGEMENTS Mid-term review of programming arrangements, 2008-2011
	5 - 6 p.m.		<i>Informal consultations on draft decisions</i>
Day 2	10 a.m. - 1 p.m.		UNFPA SEGMENT
			STATEMENT BY THE EXECUTIVE DIRECTOR
	3 - 5 p.m.		STATEMENT BY THE EXECUTIVE DIRECTOR (cont'd)
		12	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS Update on UNFPA policy on indirect cost recovery
		13	COUNTRY PROGRAMMES AND RELATED MATTERS Approval of country programme documents
	5 - 6 p.m.		<i>Informal consultations on draft decisions</i>
Day 3	10 a.m. - 1 p.m.	7	UNDP SEGMENT (cont'd) UNCDF Report on the implementation of cost recovery policy
		8	UNIFEM - UNIFEM biennial support budget, 2010-2011 - Report of the ACABQ on the UNIFEM biennial support budget, 2010-2011 - Criteria and methodology for regular resources allocation
		9	UNOPS SEGMENT UNOPS - UNOPS biennial support budget, 2010-2011 - Report of the ACABQ on the UNOPS biennial support budget, 2010-2011

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
			UNDP SEGMENT (cont'd)
	3 - 5 p.m.	4	EVALUATION Review of the UNDP evaluation policy and management response
		5	GENDER IN UNDP Oral report of the Administrator on the implementation of the UNDP gender strategy and action plan
		6	COUNTRY PROGRAMMES AND RELATED MATTERS Approval of regional and country programme documents
	5- 6 p.m.		<i>Informal consultations on draft decisions</i>
Day 4	10 a.m. - 1 p.m.	10	JOINT SEGMENT RECOMMENDATIONS OF THE BOARD OF AUDITORS Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007
		11	REPORT TO THE ECONOMIC AND SOCIAL COUNCIL Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council
		14	OTHER MATTERS Global Jobs Pact, including private sector development and efforts among United Nations agencies
	3 - 6 p.m.	14	OTHER MATTERS Adoption of pending decisions
		1	ORGANIZATIONAL MATTERS Adoption of the tentative work plan for the annual session 2010
Friday, 15 January; Monday, 18 January			JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP